

HALF YEAR 2026 EARNINGS

August 6, 2026



SB
OFFSHORE

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This presentation contains certain alternative performance measures (APMs) as defined by the ESMA guidelines which are not defined under IFRS. Further information on these APMs is included in the Half Year Management Report accompanying the Half Year Earnings 2026 report, available on our website [Half Year Earnings - SBM Offshore](#).

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CREATING STAKEHOLDER VALUE



Advancing our **CORE**

Focused on excellence in our core offshore energy production markets

**OCEAN
INFRASTRUCTURE**

Pioneering **MORE**

A realizable vision of a broader and deeper role of ocean infrastructure

INCREASING MARKET SHARE
IN A GROWING DEEPWATER MARKET

OCEAN INFRASTRUCTURE DRIVING
A SUSTAINABLE BLUE ECONOMY

PURPOSEFUL INNOVATION
FOUNDED ON CORE EXPERTISE

2026 Half year highlights



SEAP I & II
Project awards

Longtail
FEED award

16
Prospects to 2029

2
Hulls in anticipation

US\$4,904m
1H26 Revenue¹

US\$1,310m
1H26 EBITDA¹

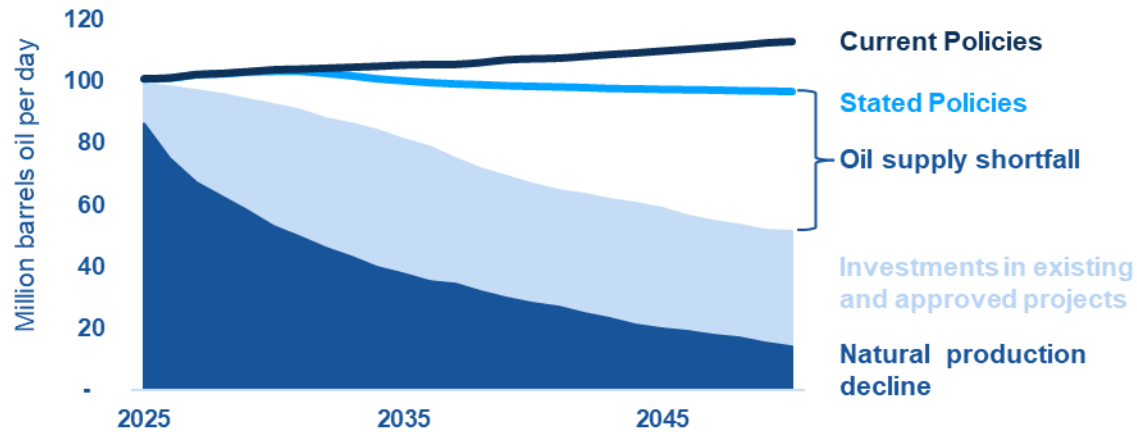
US\$7.6bn
Increased revenue guidance

US\$1.9bn
Increased EBITDA guidance

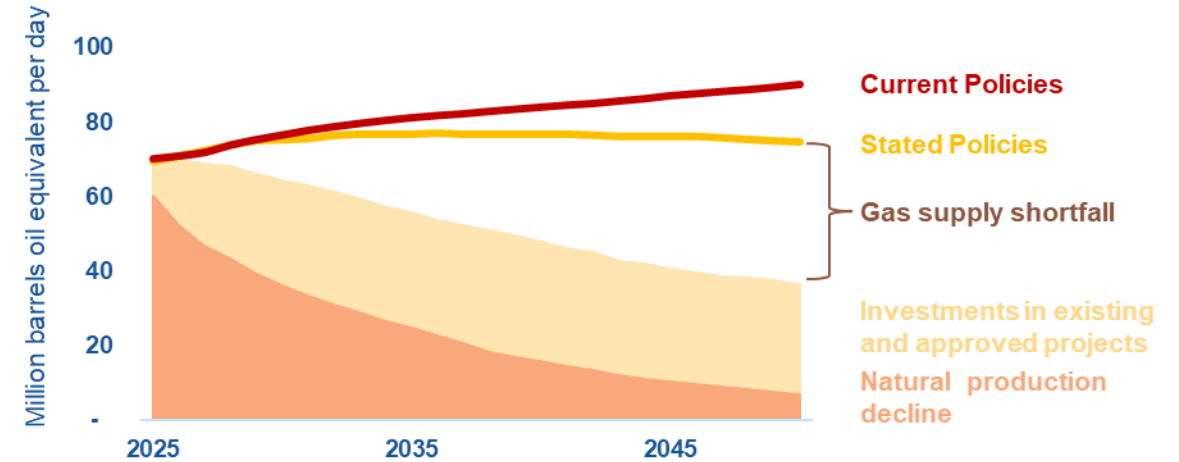
(1) Directional reporting, as of June 30, 2026

Strong long-term core demand

OIL SUPPLY SHORTAGE IN THE COMING DECADE



GAS SUPPLY SHORTAGE IN THE COMING DECADE



DOUBLE RESILIENCE DRIVING DEEPWATER GROWTH

~US\$20-35
Break-even oil price

~45%
Lower emissions¹



~30% of new oil production volumes to be sanctioned up to 2030 from deepwater²

(1) 18kgCO₂e/boe upstream GHG intensity from 2026 Rystad's data; ~8-12kgCO₂e/boe applicable for Fast4Ward® new build FPSOs using Multi-Purpose Floater hulls, calculated based on nameplate capacity
(2) Rystad Energy; Oil production growth of Offshore Deepwater relative to all supply segments from 2026 to 2030

41

Worldwide potential awards¹ '26-'29



MAJORS FOCUSED ON DEEPWATER

c. 80% exploration expenditure directed toward deepwater²

16 PROSPECTS IN SWEET SPOT

Robust pipeline of opportunities

NEW FAST4WARD® HULLS ORDERED

2 hulls in anticipation supporting ongoing tendering activities

INCREASED DEMAND FOR GAS HANDLING

Leveraging experience and standardization

(1) SBM Offshore market intelligence, as of June 2026

(2) Rystad Energy UCube, 2026-2030 exploration expenditure forecast for selected international oil companies (ExxonMobil, Shell, Chevron, TotalEnergies, BP, Eni, Petrobras, Equinor and Woodside).



TWO LARGE-SCALE FPSO AWARDS

Building significant backlog

OFFSHORE GAS TREATMENT TO PIPELINE QUALITY GAS

780 million cubic feet per day gas treatment capacity for gas delivery to shore

FAST4WARD DESIGN REPLICATION

Design one, build two



STANDARDIZATION

Optimizing engineering capacity through high design maturity

REPLICATION

Design one, build many

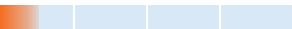
PARTNERSHIPS

Scaling EPC capacity;
Strategic partnering with suppliers and yards



**SAME CORE ORGANIZATION
GREATER EXECUTION CAPACITY**

Phased execution and room for more

	Progress on ongoing projects	1 st oil date	Percentage of completion
	FPSO <i>Jaguar</i>	2027	50–75% 
	FPSO <i>GranMorgu</i>	2028	50–75% 
	FSO <i>Chalchi</i>	n/a	50–75% 
	FPSO SEAP II	2030	<25% 
	FPSO SEAP I	2031	<25% 
	Hull allocated to Longtail		
	Unallocated hull		
	Unallocated hull		



Fleet performance

Efficiency & reliability at scale

> 2M BBLS PER DAY PRODUCTION IN JUNE

17% of global deepwater production

98.9% UPTIME 1H26

Reliable performance for our clients

FLEET OF 16 UNITS

Largest FPSO contractor by oil production capacity

UNLOCKING VALUE FOR CLIENTS

Debottlenecking increased installed capacity by ~140k bbls per day

EXTENSIONS AND BROWNFIELD OPPORTUNITIES

Unlocking other elements of value on the back of our in-house capabilities

SMARTER



DATA-DRIVEN PERFORMANCE

CONNECTED FIELD WORKERS

Onboard digitalized workflows



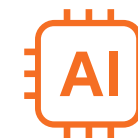
DIGITAL TWIN

Visualization & remote support



ASSET OPTIMIZATION PLATFORM

Predictive maintenance & asset integrity



FLEET OF 16 UNITS



SAFER



ROBOTICS-ASSISTED OPERATIONS



Offshore innovation unlocking Blue Economy potential

GLOBAL CHALLENGES

Alternative fuels

Decarbonization

Food scarcity

Freshwater scarcity



Energy demand

Grid congestion

Energy trilemma

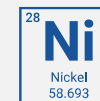
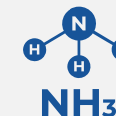
Limited coastal space



OCEAN INFRASTRUCTURE SOLUTIONS



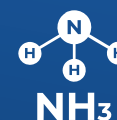
OPPORTUNITIES



Lower emissions and carbon capture FPSO



Blue Power Hub



Blue Ammonia FPSO



Floating Desalination Solution



Increased guidance

Around US\$7.6bn
FY26 Revenue

Around US\$1.9bn
FY26 EBITDA

Strong results

US\$4,904m
1H26 Revenue¹

US\$1,310m
1H26 EBITDA¹

Record backlog

US\$35.6bn
Revenue backlog²

US\$8.0bn
Net cash backlog²

Robust balance sheet

US\$3.7bn
Net debt¹

1.6x
Net leverage³

(1) Directional reporting, as of June 30, 2026
(2) Pro-forma; Directional reporting, as of June 30, 2026
(3) Based on Directional Net Debt to LTM Directional EBITDA, as of June 30, 2026

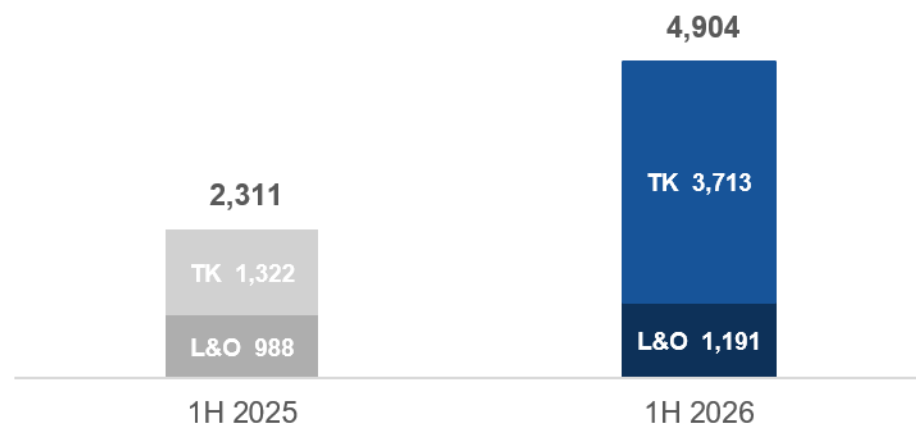
Pro-forma backlog (US\$ billions)



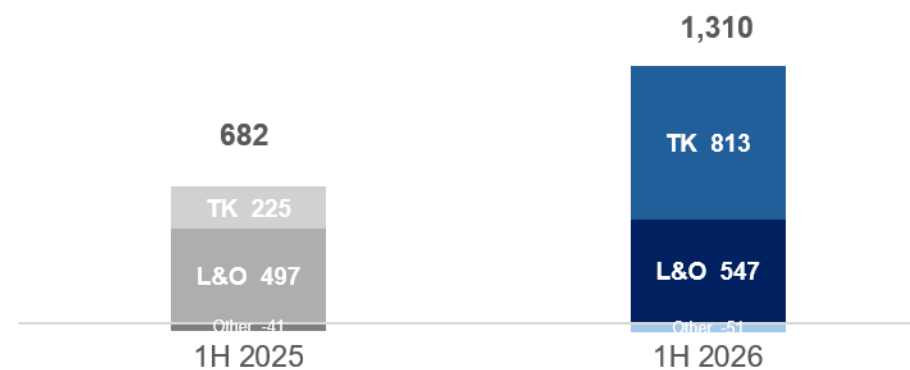
Net debt (US\$ billions)



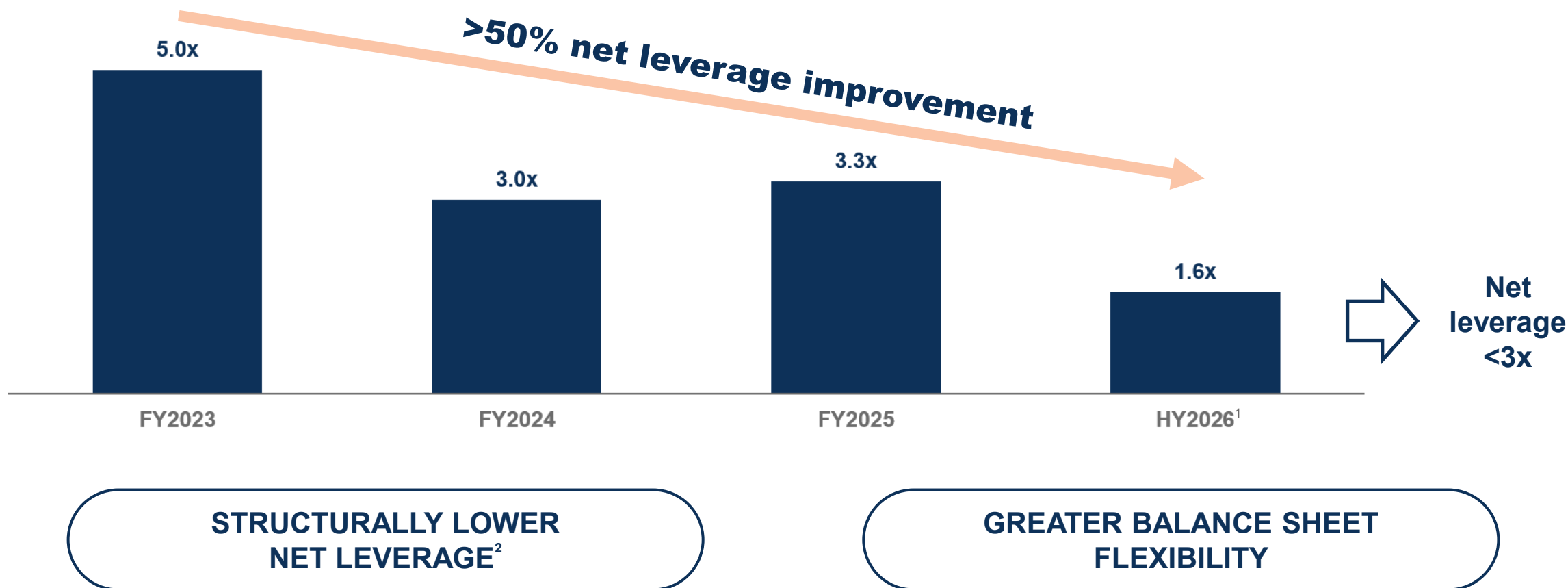
Revenue (US\$ millions)



EBITDA (US\$ millions)



(1) Directional reporting, presented in the Financial Statements under section Operating Segments and Directional Reporting, represents a pro-forma accounting policy, which treats all lease contracts as operating leases and consolidate all co-owned investees related to lease contracts on a proportional basis, based on percentage of ownership. This explanatory note relates to all Directional reporting in this document. Numbers may not add up due to rounding.

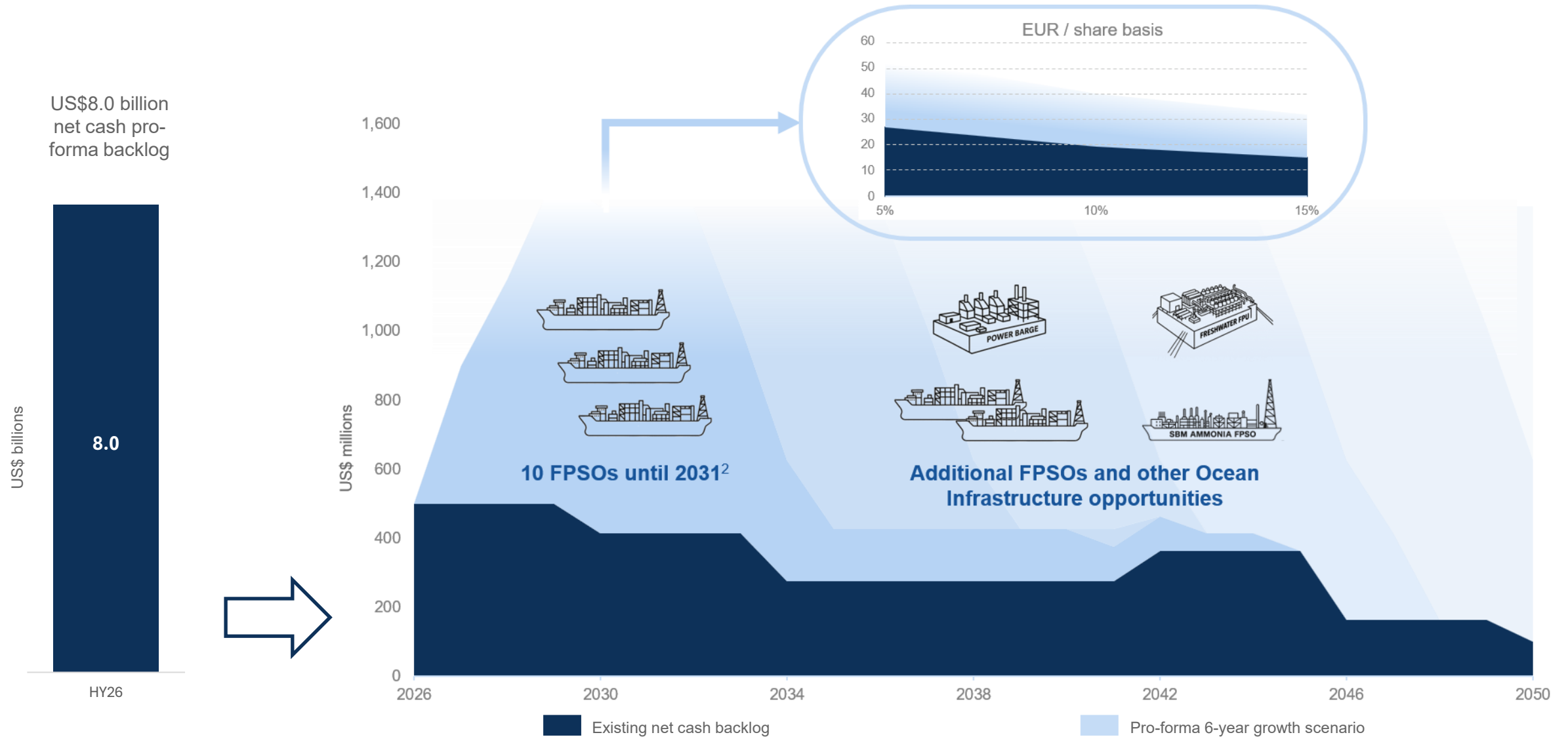


(1) Based on Directional Net Debt to LTM Directional EBITDA
(2) Based on Directional Net Debt to Directional EBITDA



Strong near-term cash potential¹

Directional, US\$ millions



Note: For the financial measures, refer to the Alternative Performance Measures section in the Half Year Earnings 2026 report.

(1) Refer to c. 25 years of net cash flow visibility from L&O and Turnkey slide in appendix for more details.

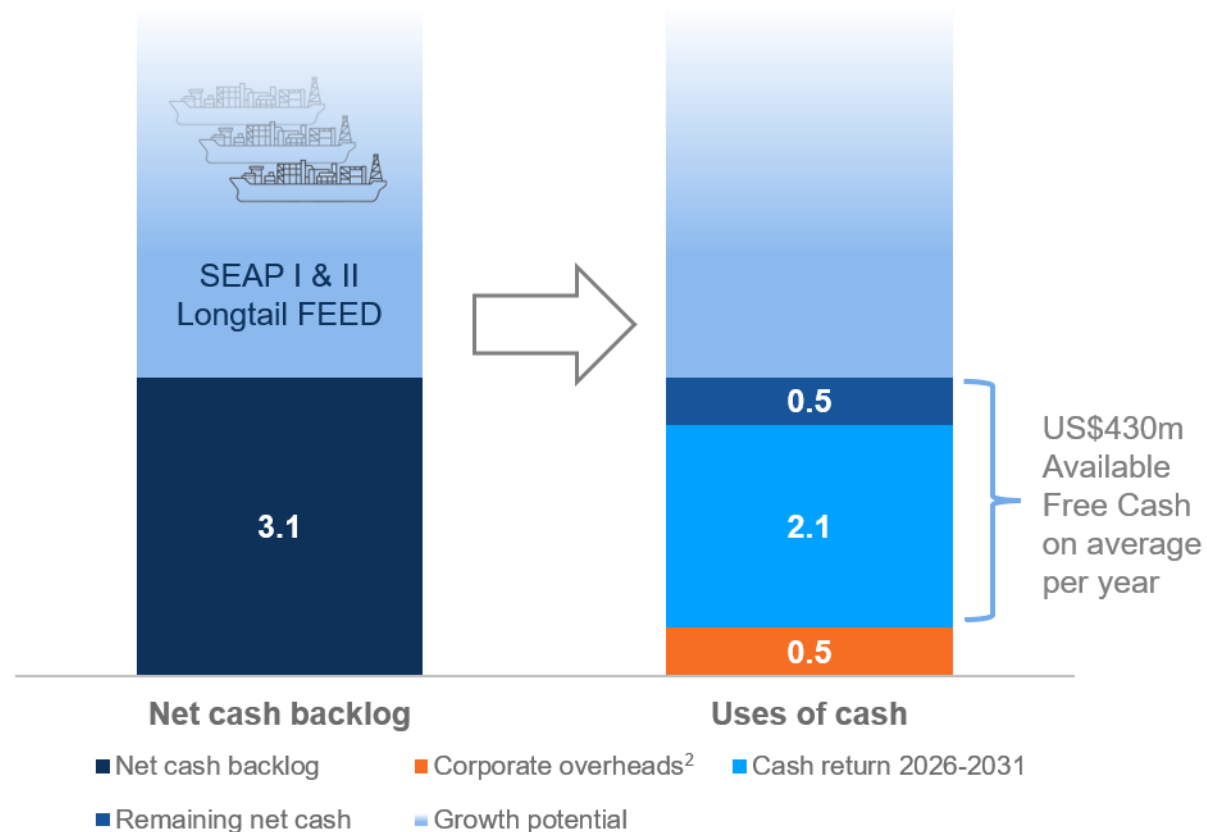
(2) Pro-forma; Growth scenario based on 10 FPSO awards until 2031 at US\$3.5bn sales price and based on historical gross margins. Rounding applied to nearest fifty million.



On track to deliver Cash and Returns

Directional, US\$ millions

Net Cash in-hand 2026 - 2031¹



MINIMUM US\$2.1 BILLION CASH RETURN 2026-2031

FY26 US\$200m dividend & US\$240m share buyback on track

7.2% SHAREHOLDER CASH YIELD FY26³

Top quartile shareholder cash returns benchmarked against the AEX

MATERIALIZING GROWTH POTENTIAL

SEAP I and SEAP II awards and Longtail FEED award

ADDITIONAL GROWTH OPPORTUNITIES

Supported by a robust market outlook

(1) Rounding applied to the nearest ten million in backlog figures incl. minor adjustments to reconcile with reported pro-forma backlog
(2) "Other" EBITDA (excl. one-off charges) of US\$80 million per annum used as a proxy
(3) Based on US\$440m cash returns in FY26 and share price as of June 30, 2026

2026 Guidance

DIRECTIONAL EBITDA	Around	1.9 billion US\$
DIRECTIONAL REVENUE	Around	7.6 billion US\$
LEASE & OPERATE	Around	2.4 billion US\$
TURNKEY	Around	5.2 billion US\$



GROWING THE CORE

- 2 FPSO AWARDS & 1 FEED AWARD
- STRONG MARKET, WELL POSITIONED
- 2 FAST4WARD® HULLS IN ANTICIPATION
- INCREASED GUIDANCE

A background photograph showing several workers in orange high-visibility jumpsuits and hard hats. The jumpsuits have the 'SBI OFFSHORE' logo on the back. One worker in the foreground is wearing a green hard hat and has a communication device on his ear. The setting appears to be an industrial or offshore facility.

READY FOR MORE

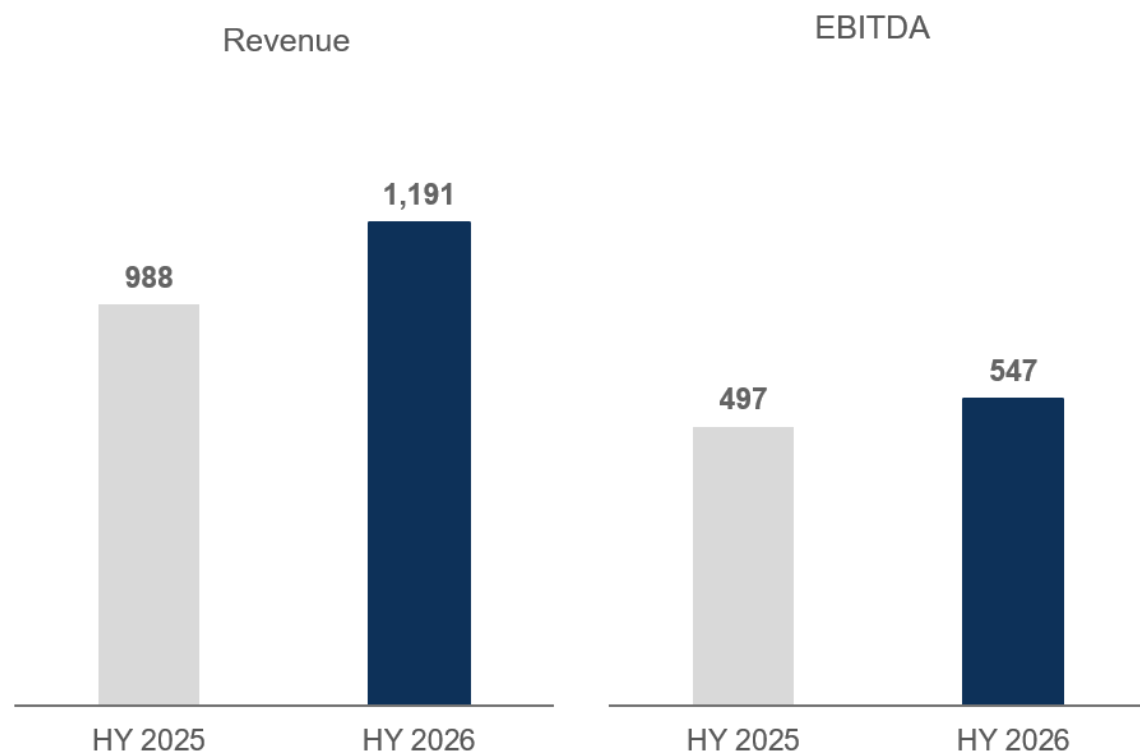
APPENDIX



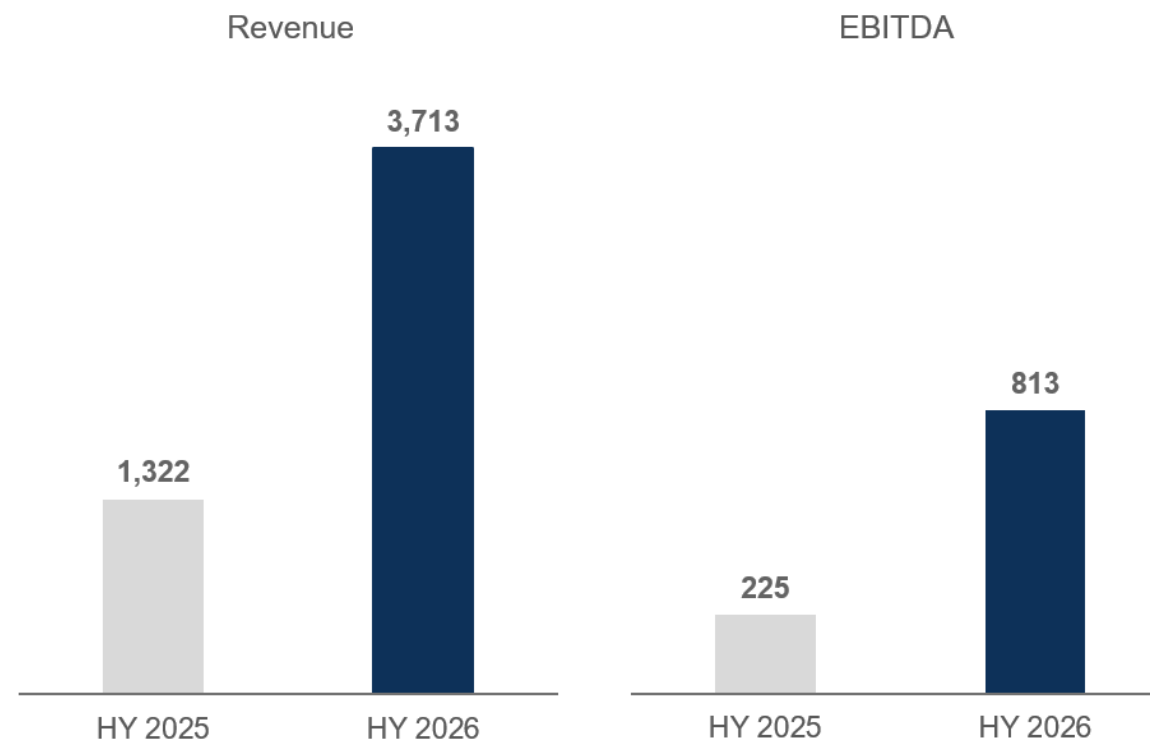
Financial performance per segment

Directional, US\$ millions

Lease and Operate



Turnkey



“Other” EBITDA in HY 2026 of US\$ (51) million vs HY 2025 US\$ (41) million

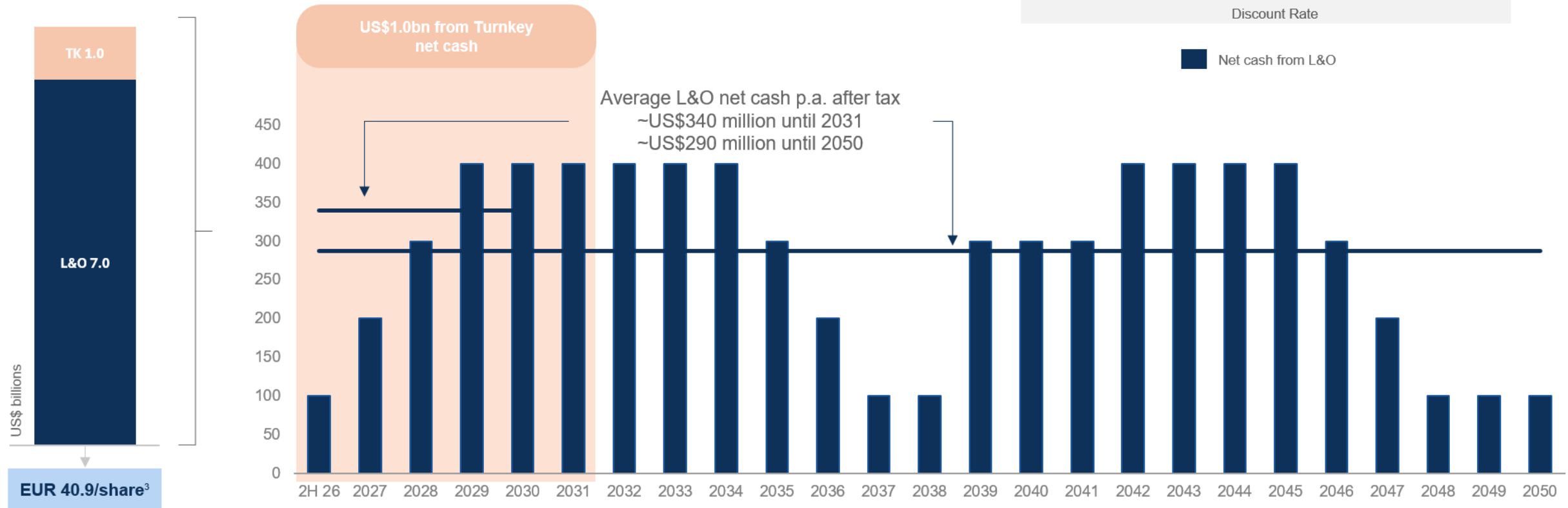


c. 25 years of net cash flow visibility from L&O and Turnkey¹

Directional, US\$ millions

US\$35.6 billion
pro-forma backlog

~US\$8.0 billion net
cash from net cash
pro-forma backlog



Note: For the financial measures, refer to the Alternative Performance Measures section in the Half Year Earnings 2026 report.

- (1) Rounding applied to nearest hundred million in the L&O and Turnkey net cash flow and then adjustments applied to reconcile with the total net cash. The Turnkey pro-forma net cash flow does not include the net equity investment required during construction of the L&O type of projects.
- (2) EUR/share calculation based on the Net Present Value of L&O and Turnkey net cash flow discounted at different rates. Considering 1.1394 EUR/US\$ exchange rate and 171,361,365 outstanding shares as of March 18, 2026. Value excludes future awards and potential contract extensions.
- (3) EUR/share calculation based on net cash backlog of L&O and Turnkey. Considering 1.1394 EUR/US\$ exchange rate and 171,361,365 outstanding shares as of March 18, 2026.



Group P&L

US\$ millions	HY 2025	HY 2026	Variance
Revenue	2,311	4,904	2,593
Gross Margin	529	1,199	670
Overheads	(122)	(148)	(26)
Other operating income / (expense)	67	9	(58)
Net impairment losses on financial and contract assets	2	1	(1)
EBIT	475	1,061	586
Depreciation, amortization and impairment	(206)	(249)	(43)
EBITDA	682	1,310	628
Net financing costs	(93)	(151)	(58)
Share of profit of equity-accounted investees	(2)	1	3
Income tax expense	(106)	(53)	53
Net Result	274	858	583
Attributable to Non-Controlling Interests	(0)	32	32
Net Income attributable to shareholders	274	826	552



Turnkey and Lease and Operate P&L

Directional, US\$ millions

Turnkey

US\$ millions	FY 2025	HY 2026	Variance
Revenue	1,322	3,713	2,391
Gross Margin	278	858	580
EBIT	223	803	580
Depreciation, amortization and impairment	(2)	(11)	(9)
EBITDA	225	813	588

Comments

Revenue	Main contributors to 1H 2026 revenue are: FPSO <i>One Guyana</i> sale, FSO <i>Chalchi</i> 45% partial divestment, the recently awarded Longtail FEED, FPSOs SEAP I and SEAP II, and the progress on FPSOs <i>GranMorgu</i> partially offset reduced level of progress on FPSO <i>Jaguar</i> , and the completion of construction during 2025 of FPSOs <i>Almirante Tamandaré</i> , <i>Alexandre de Gusmão</i> and <i>One Guyana</i> .
EBITDA	Main contributors are the same as the ones mentioned above on Revenue and the successful completion of the close out activities of FPSOs <i>Almirante Tamandaré</i> , <i>Alexandre de Gusmão</i> and <i>One Guyana</i> .

Lease and Operate

US\$ millions	FY 2025	FY 2026	Variance
Revenue	988	1,191	203
Gross Margin	250	340	90
EBIT	296	309	13
Depreciation, amortization and impairment	(202)	(238)	(36)
EBITDA	497	547	50

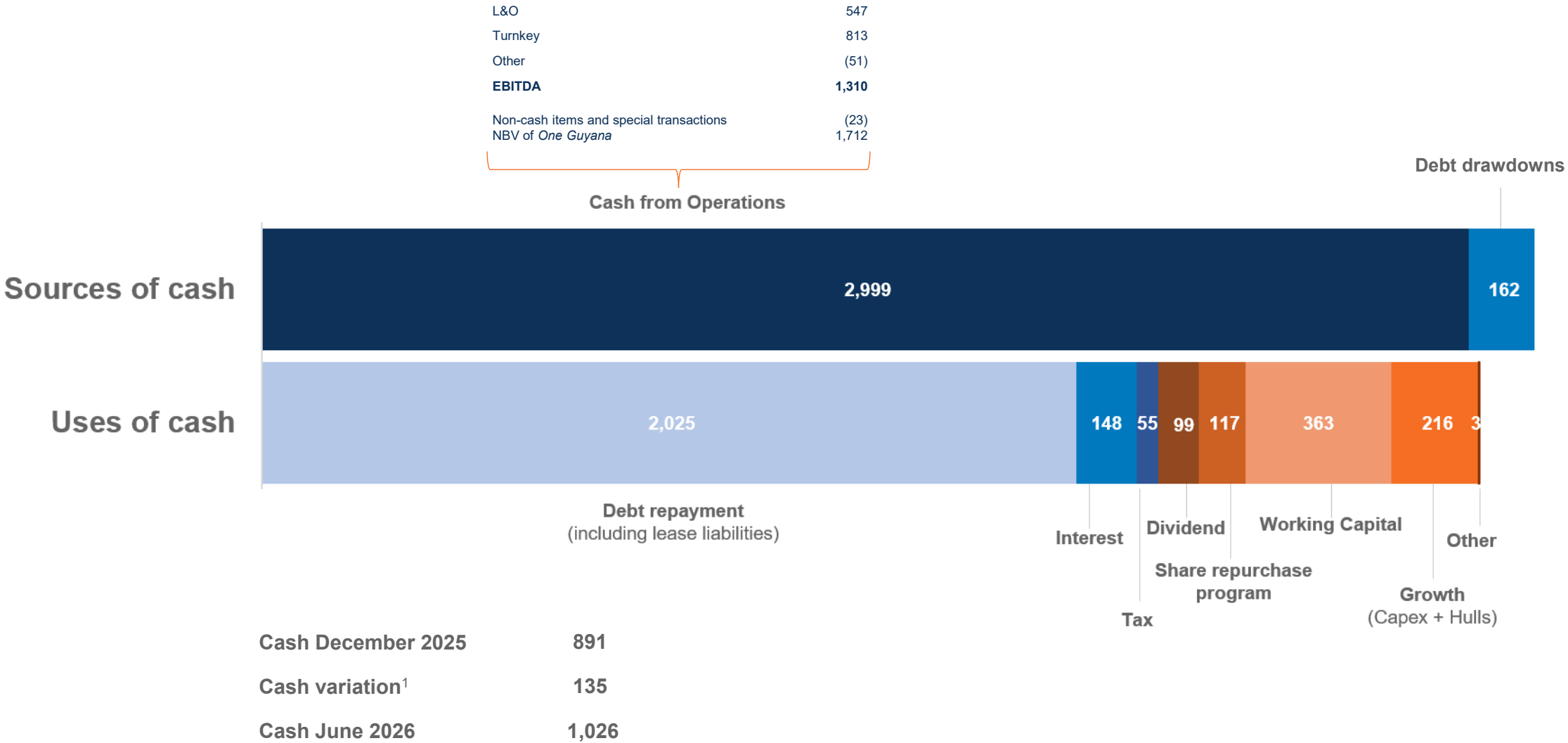
Comments

Vessels In/Out	FPSOs <i>Almirante Tamandaré</i> , <i>Alexandre de Gusmão</i> and <i>One Guyana</i> joining fleet in 2025. FPSOs <i>Kikeh</i> , <i>Aseng</i> and <i>Thunder Hawk</i> leaving the fleet following full divestment in 2025. FPSO <i>One Guyana</i> sale since 1Q 2026 (Operate only)
D, A & I	Increase from FPSOs <i>Almirante Tamandaré</i> , <i>Alexandre de Gusmão</i> and <i>One Guyana</i> joining the fleet in 2025 partially offset by FPSOs <i>Aseng</i> and <i>Thunder Hawk</i> full divestment in 2025.
EBITDA	Increase due to Vessels In/Out and increased performance of the fleet partially offset by the 2025 net gain on sale from FPSO <i>Kikeh/Espirito Santo</i> transactions.
EBITDA Margin	1H 2026: 46% 1H 2025: 50%



HY 2026 Sources and Uses of Cash and Liquidity

Directional, US\$ millions



(1) Includes foreign currency impact of US\$5 million



Balance Sheet

Directional, US\$ millions



US\$ millions	31-Dec-2025	30-June-2026	Variance
Property, plant & equipment and Intangibles	7,523	5,594	(1,928)
Investment in associates and other financial assets	344	500	156
Construction contracts	774	1,157	383
Trade receivables and other assets	1,858	2,361	503
Derivatives assets	267	283	16
Cash and cash equivalents	891	1,026	135
Total assets	11,656	10,921	(735)
Total equity	2,536	3,154	618
Borrowings and lease liabilities	6,542	4,706	(1,836)
Provisions	625	605	(20)
Trade payables and other liabilities	1,876	2,301	425
Derivatives liabilities	23	98	75
Deferred income	54	57	3
Total equity and liabilities	11,656	10,921	(735)

Comments
FPSO <i>One Guyana</i> sale, depreciation over the period and FSO <i>Chalchi</i> divestment partially offset by capitalization of FSO project under construction.
Mainly shareholder loan recognition following FSO <i>Chalchi</i> divestment already received in July.
Increase driven by progress on existing FPSO projects under construction.
Milestone and upfront invoicing on FPSO projects under construction.
See derivative liabilities.
See cash flow statement.
Net income partially offset by hedging reserve and returns to shareholders.
FPSO <i>One Guyana</i> project loan repayment and amortization of existing project loans partially offset by drawdowns on project financing on FPSO under construction.
Local content penalty partially offset by discounting effect on demobilization provisions.
Mostly increase on construction contract liabilities on FPSO projects under construction.
Increase due to currency hedging instruments marked-to-market partially offset by improvement in interest rate swap.
Deferred income on lease contracts with declining bareboat profile.



Lease qualification and consolidation methods

as of 30 June 2026, IFRS 10 & 11

Assets	Lease Contract Type	SBM Share %	Directional	IFRS
FPSO N'Goma	FL	60%	Proportional	Full consolidation
FPSO Saxi Batuque	FL	100%	100%	Full consolidation
FPSO Mondo	FL	100%	100%	Full consolidation
FPSO Cidade de Ilhabela	FL	75%	Proportional	Full consolidation
FPSO Cidade de Maricá	FL	61%	Proportional	Full consolidation
FPSO Cidade de Paraty	FL	63.13%	Proportional	Full consolidation
FPSO Cidade de Saquarema	FL	61%	Proportional	Full consolidation
FPSO Sepetiba	FL	51%	Proportional	Full consolidation
FPSO Espírito Santo	FL	100%	100%	Full consolidation
FPSO Almirante Tamandaré	FL	55%	Proportional	Full consolidation
FPSO Alexandre de Gusmão	FL	55%	Proportional	Full consolidation
FPSO Cidade de Anchieta	OL	100%	100%	Full consolidation
FSO Chalchi	FL	55%	Proportional	Full consolidation
Normand Installer	-	49.9%	Equity	Equity



External funding loans and borrowings¹

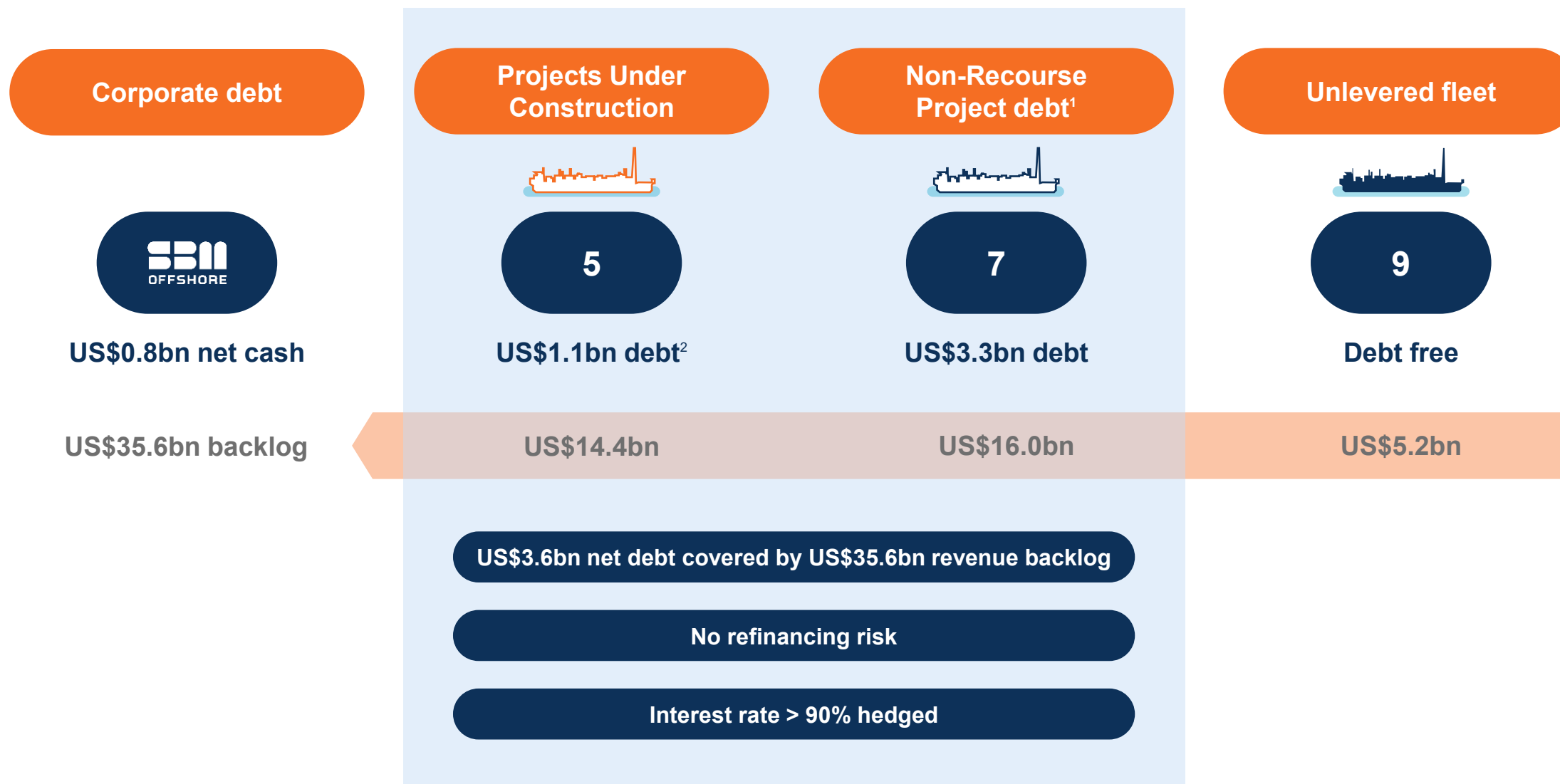
US\$ millions

Net book value as of June 30, 2026	Full Amount	IFRS	Directional
FACILITIES DRAWN			
FPSO Cidade de Ilhabela	593	593	445
FPSO Cidade de Maricá	339	339	207
FPSO Cidade de Saquarema	538	538	328
SLB Cidade de Paraty	334	334	211
FPSO Sepetiba	1,201	1,201	612
FPSO Almirante Tamandaré	1,383	1,383	761
FPSO Alexandre de Gusmão	1,427	1,427	785
FPSO Jaguar	1,149	1,149	1,149
Revolving Credit Facility and other	96	96	96
NET BOOK VALUE	7,060	7,060	4,594

(1) Excluding lease liabilities

Well-structured debt enables growth

Directional, US\$ millions



(1) Non-Recourse Project debt fully amortizing or bullet repayment from guaranteed purchase proceeds.

(2) Excluding undrawn facilities.

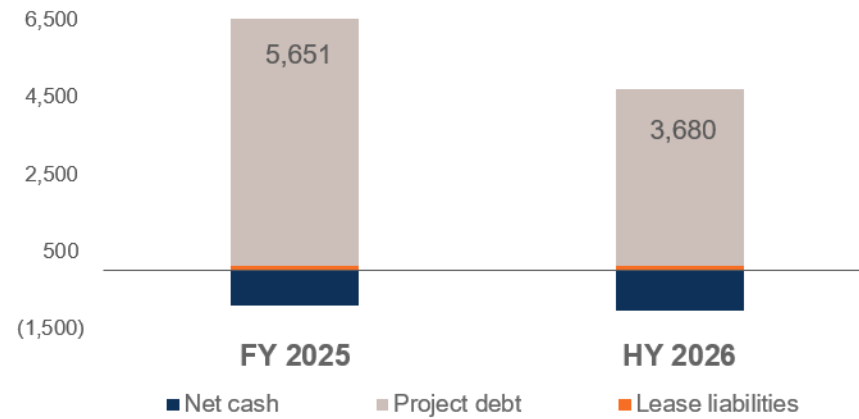
Note: General items are allocated on a pro-rata basis to the L&O Net Cash Backlog distribution.



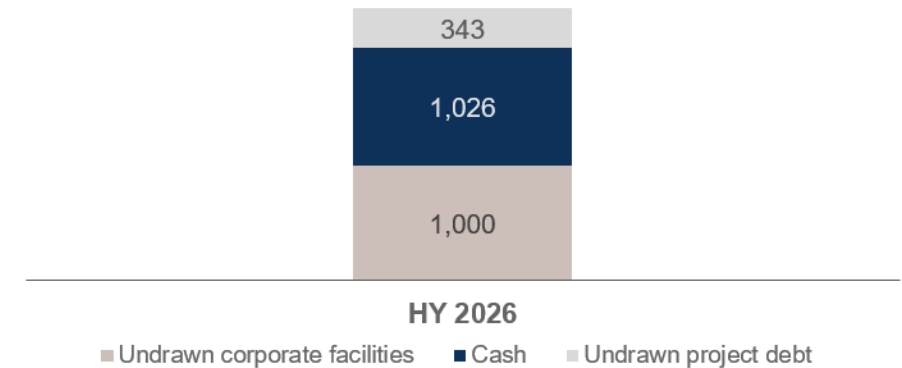
Group net debt and borrowings

Directional, US\$ millions

Net debt



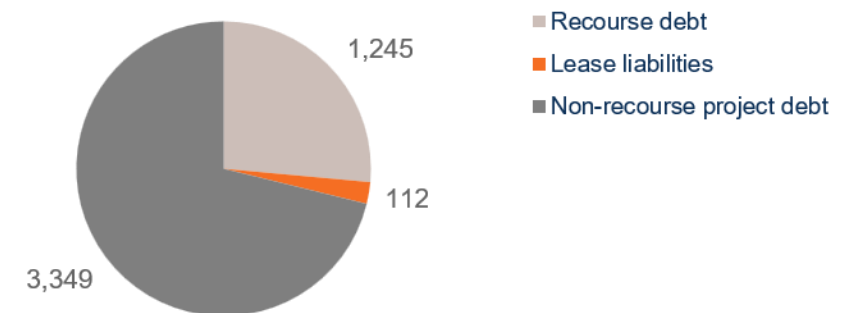
Undrawn facilities + cash



Average cost of debt¹



HY 2026 borrowings and lease liabilities



(1) Project debt

Key financial covenants		HY 2026	Definition ¹
Solvency ratio	> 25%	✓ 35%	IFRS Tangible net worth divided by total tangible IFRS assets
Interest cover ratio	> 4.0	✓ 6.6	Directional Underlying EBITDA divided by Consolidated Directional Net Interest Payable
Backlog cover ratio	> 1.5:1.0	✓ >1.5	Consolidated Directional Backlog Net Present Value divided by the Consolidated Directional sum of outstanding principal amount of RCF loans and Other Borrowing Base Debt

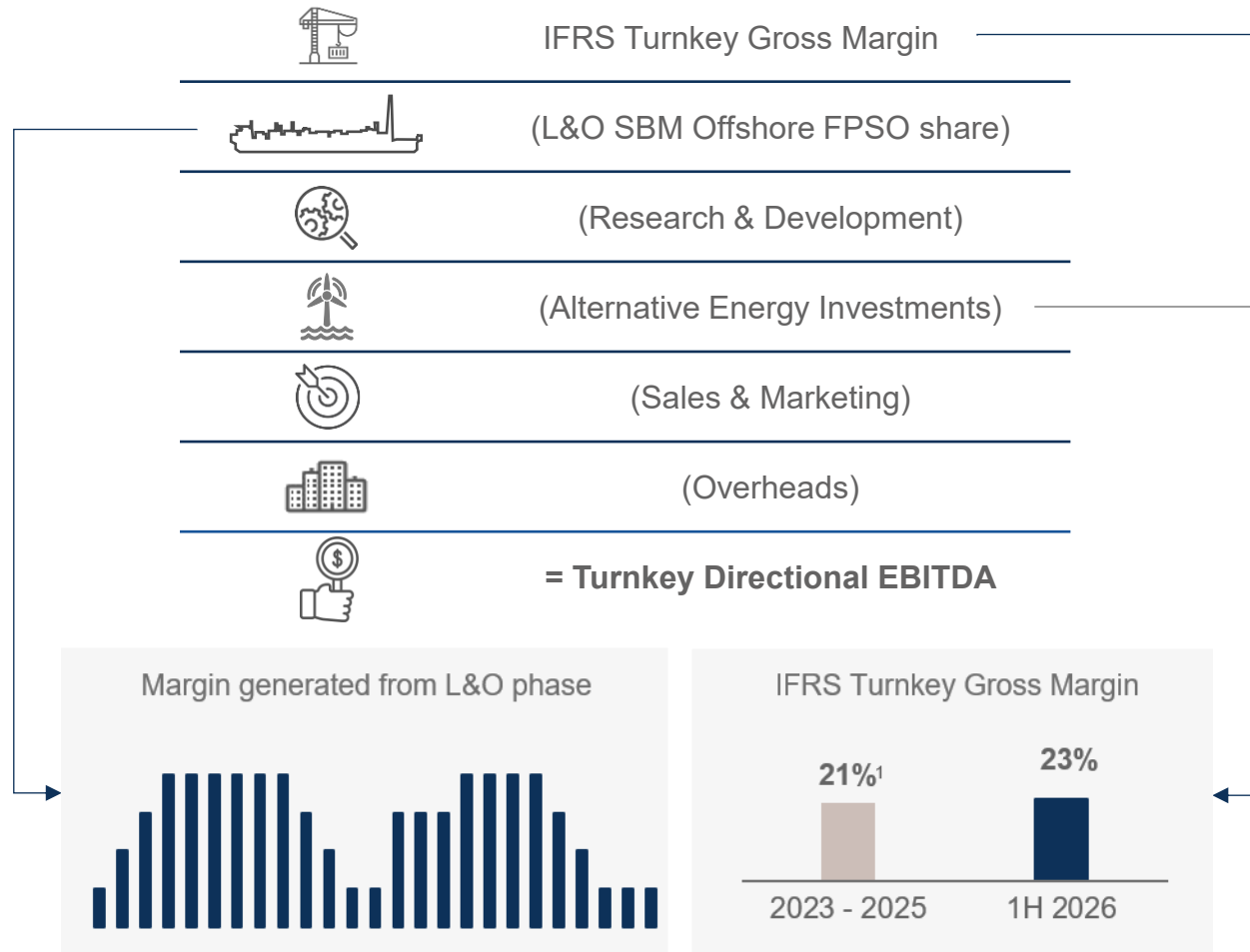
✓ All covenants are satisfied

(1) Further explanation on definitions and covenant calculations can be found in the Company's 2026 Half year earnings.

TURNKEY ACTIVITIES



TURNKEY ACCOUNTING



(1) Average IFRS Turnkey Gross Margin from 2022 to 2024



Commercial models

Indicative net cash profiles



SALE & OPERATE FPSO

100% SBM ownership

No debt financing

Opex reimbursable



BOT FPSO

100% SBM ownership

2yrs lease term, sale after 2yrs

2yrs debt repayment period

Opex reimbursable



LEASE & OPERATE FPSO

50-75% SBM ownership

20yrs lease term

10yrs debt repayment period

Opex lump-sum / reimbursable

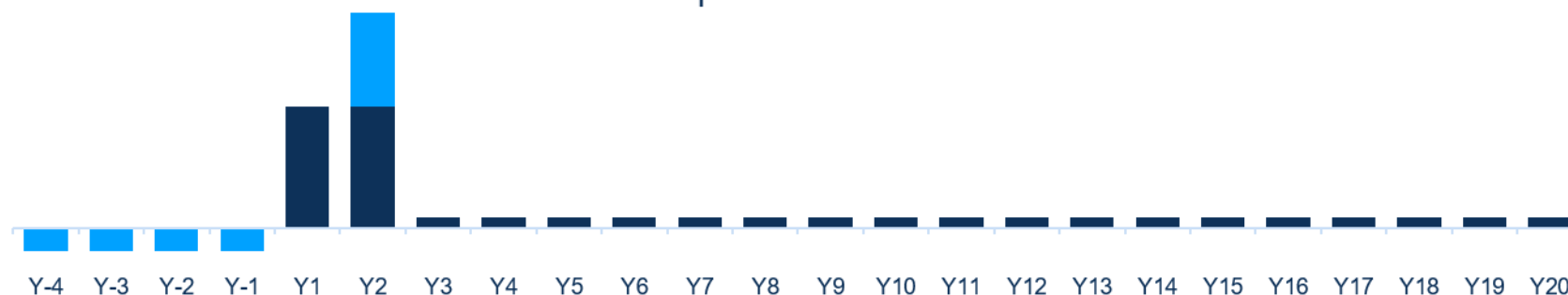
Sale & Operate model

Booked in
Turnkey

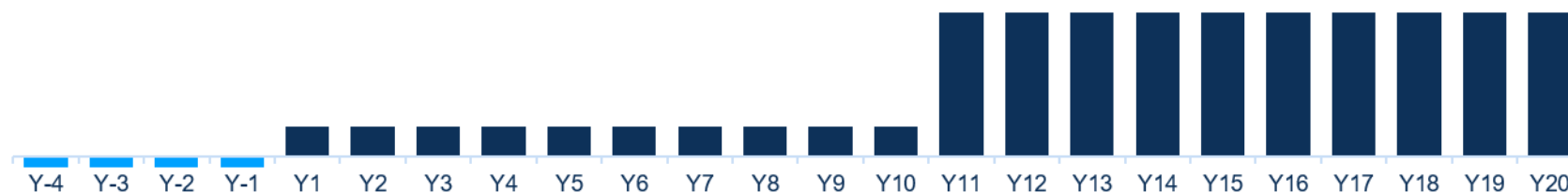
Booked in
L&O

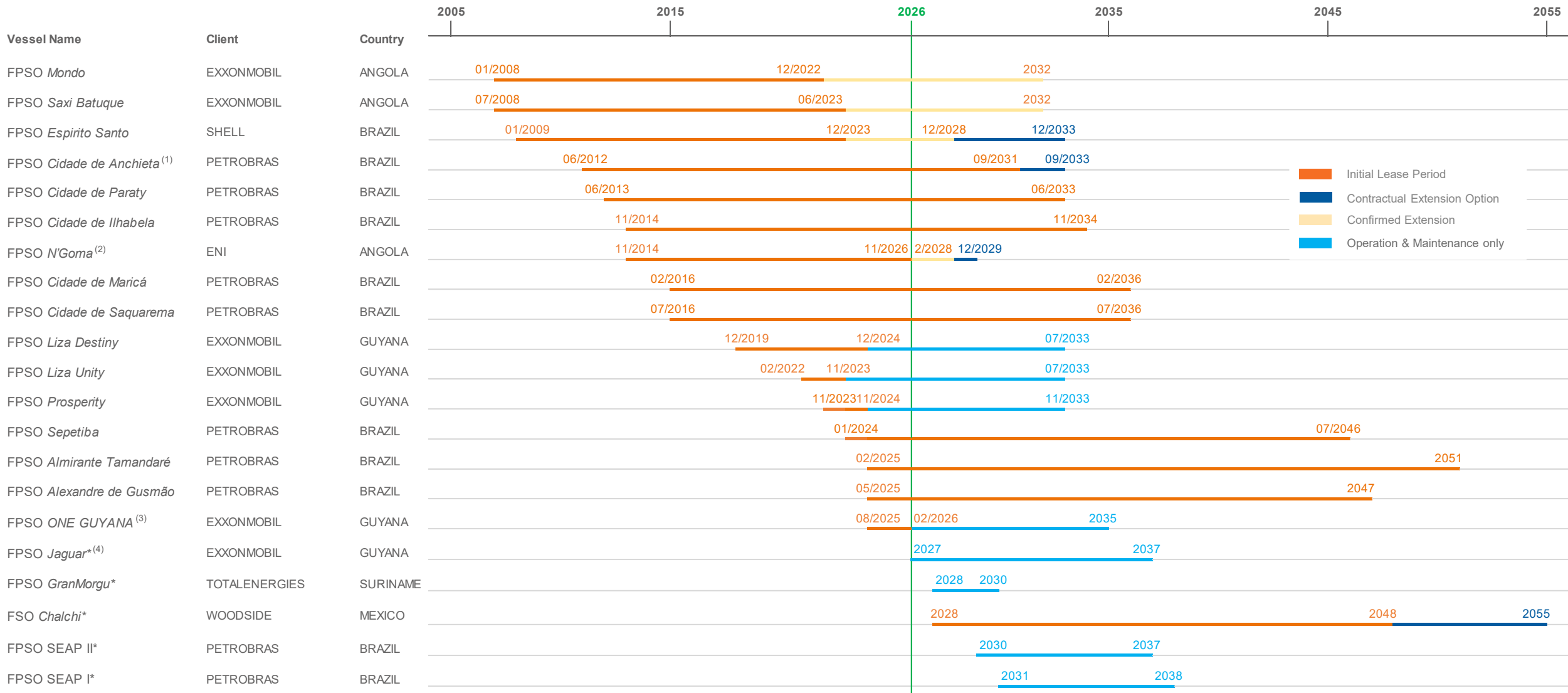


Build-Operate-Transfer model



Lease & Operate model





- (1) Extension of the contract corresponding to the period of shutdown beyond the initial lease end date
 (2) ENI Angola SpA merged with BP to form a new Incorporated Joint Venture in Angola ('Azule Energy')
 (3) One Guyana was purchased by ExxonMobil Guyana on February 4, 2026
 (4) Operating and Maintenance scope agreed in principle
 * Under construction