



HALF YEAR 2023 EARNINGS

August 10, 2023

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Creating value for all stakeholders



ENERGY TRANSITION COMPANY

REDUCE COSTS AND EMISSIONS FROM O&G PRODUCTION

DEVELOP COMPETITIVE RENEWABLE ENERGY LIFECYCLE SOLUTIONS

VALUE PLATFORMS

OCEAN INFRASTRUCTURE



Strong backlog



On-time delivery & reliable operations



Emissions reduction

TRANSITION THE CORE







NEW ENERGIES





Digital services

Consistent delivery of the strategy





OPERATIONAL PERFORMANCE

FPSOs *Prosperity* & *Sepetiba*on track for 1st oil
99.5% fleet uptime¹
0.10 TRIFR²



FINANCIAL PERFORMANCE

US\$457 million EBITDA³
US\$32.2 billion record backlog
US\$3.2 billion project financing closed

Guidance maintained



POSITIVE OUTLOOK

Strong FPSO market outlook

2 hulls under construction

Adapting for the long-term future



TRANSITION IN ACTION

PGL successful load out
emissionZERO® program on track
Emissions reduction progressing

Excluding planned maintenance

²⁾ Total Recordable Injury Frequency Rate per 200,000 manhours

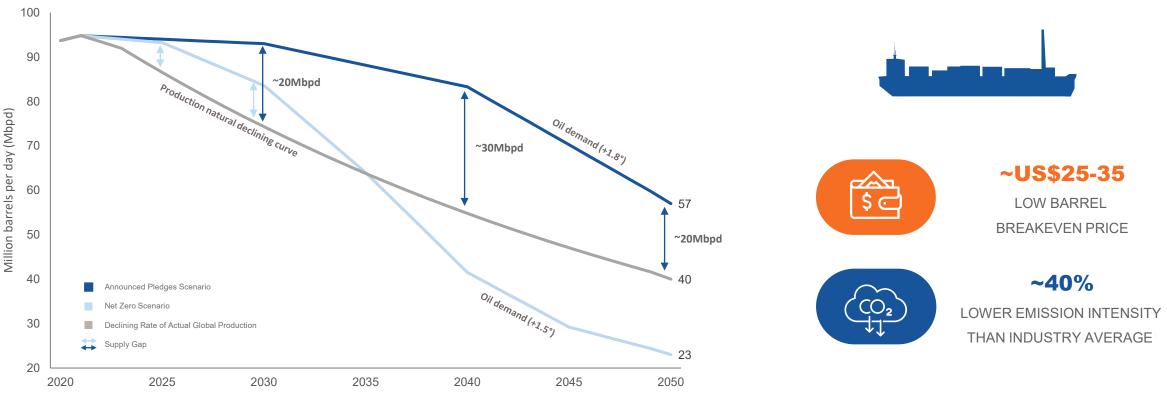
Directional reporting

FPSOs the solution of choice to fulfill the oil supply gap



~10-20 Mbpd oil supply shortage in the coming decade

FPSOs' double resilience: low cost, low emissions



Source: IEA scenarios, Rystad

¹⁸kgCO2e/boe upstream GHG intensity from IOGP 2021 Environmental performance indicators data; ~8-12kgCO2e/boe applicable for Fast4Ward® new build FPSOs using Multi-Purpose Floater hulls, calculated based on nameplate capacity

Favorable FPSO market outlook



~50% PROSPECTS WITHIN TARGET

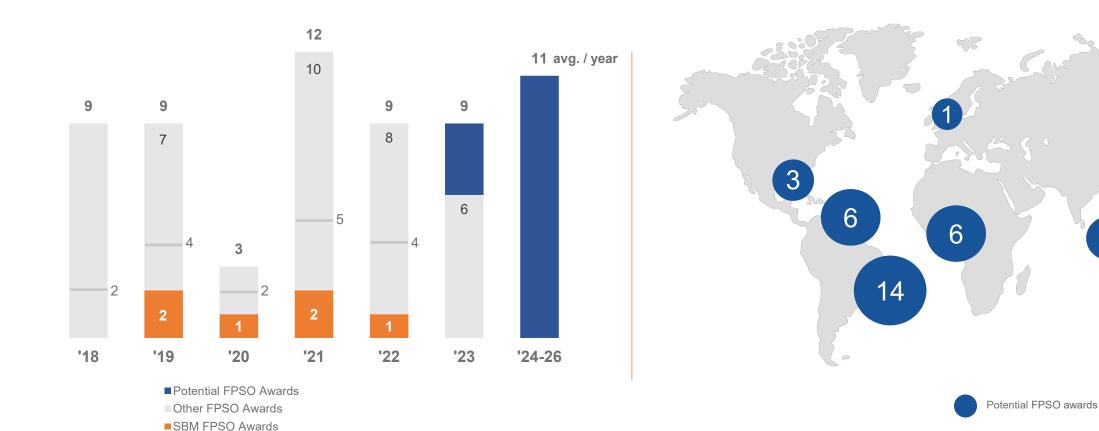
large and complex FPSOs

6 FPSO CAPACITY

under construction or 2+ wins per year

SELECTIVE & DISCIPLINED

targeting projects delivering value to all stakeholders



Source: SBM Offshore market intelligence, as of August 2023

Large capacity FPSO Awards (120kbopd and above)

On track for 2023 deliveries







220,000 bpd ~8-12KgCO2e/boe¹ kg CO2/boe





180,000 bpd ~8-12KgCO2e/boe¹ kg CO2/boe

Steady progress on significant execution portfolio



| | Nameplate capacity (bpd) | 1 st oil date | Percentage of completion | |
|---|--------------------------|--------------------------|--------------------------|--|
| FPSO Sepetiba | 180,000 | 2023 | > 75% | |
| FPSO Prosperity | 220,000 | 2023 | > 75% | |
| FPSO Almirante Tamandaré | 225,000 | 2025¹ | > 75% | |
| FPSO Alexandre de Gusmão | 180,000 | 2025 | > 50% < 75% | |
| FPSO <i>ONE GUYANA</i> | 250,000 | 2025 | > 50% < 75% | |
| | | | | |
| Multi-Purpose Floater #7 under exclusivity agreement with | | | | |
| Multi-Purpose Floater #8 | | | | |

5 FPSOs UNDER CONSTRUCTION

+2 MPF hulls, with MPF #7 under exclusivity agreement with ExxonMobil Guyana

ROBUST MARGIN

at portfolio level despite challenging environment

>1MBPD ADDITIONAL CAPACITY

for 5 FPSOs under construction

8-12 KGCO2e/boe²

delivering low emission intensity energy

⁽¹⁾ The FPSO delivery continues to be on track for 2024 and the client expects first oil from the field in early 2025

⁽²⁾ Industry average: 18kgCO2e/boe upstream GHG intensity from IOGP 2021 Environmental performance indicators data; ~8-12kgCO2e/boe applicable for Fast4Ward® new build FPSOs using Multi-Purpose Floater hulls, calculated based on nameplate capacity

Accelerating time to market



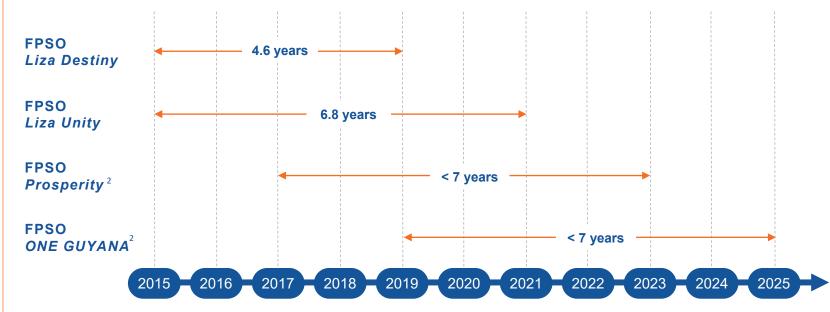
Field development performance

from discovery to first oil¹



From discovery to first oil

leading in Guyana



⁽¹⁾ Source: Rystad. Field development performance on 38 deepwater projects achieving first oil between 2012 and June 30, 2023, excluding redeployments.

⁽²⁾ Anticipated first oil

Operational excellence





BACKLOG VISIBILITY UNTIL 2050

with 15 units in operation and 5 under construction & contract extension potential

99.5% FLEET UPTIME¹

In line with historical fleet uptime

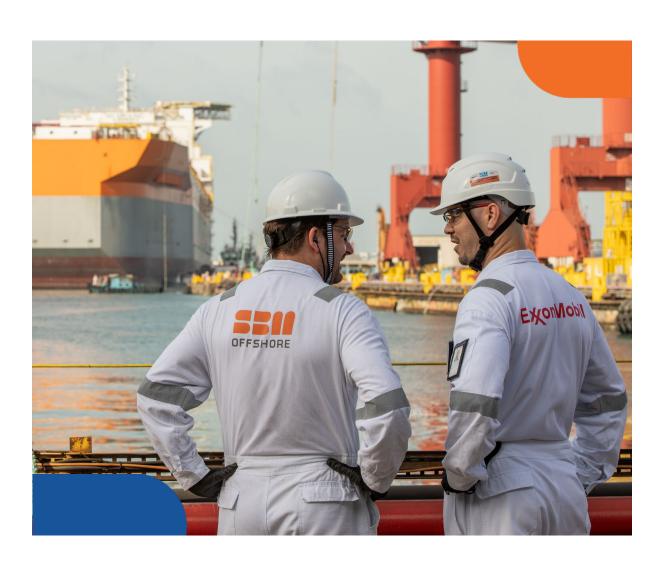
1.8MBPD INSTALLED CAPACITY

~1M barrels per day produced in the first half of 2023

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Long-term engagement in Guyana





10-YEAR O&M AGREEMENT

signed for the Guyana FPSO fleet

~US\$3 BILLION REVENUE BACKLOG

based on various operating and maintenance assumptions

INTEGRATED OPERATION MODEL

maximizing value from the Guyana developments for industry-leading performance

PIONEER IN THE INDUSTRY

unique collaboration enabling innovation & continuous improvement of operations

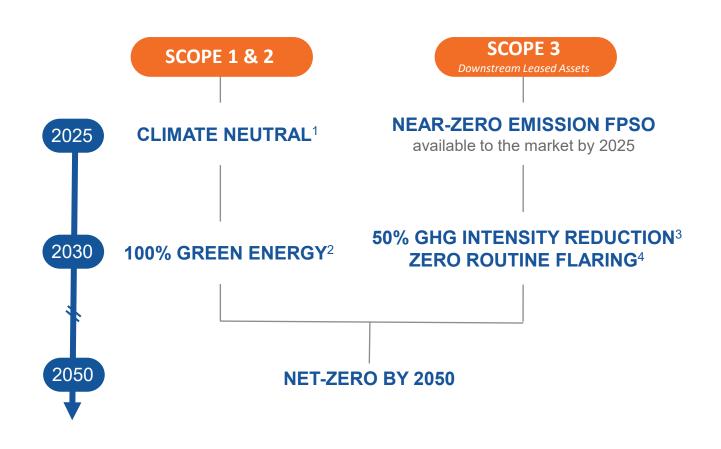
Adapting the Company for the long-term future



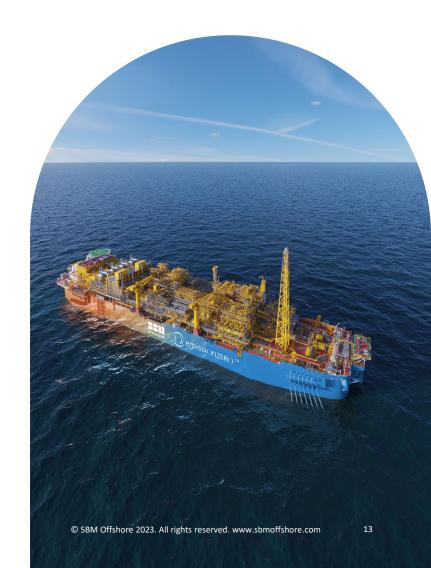


Our Net Zero ambitions



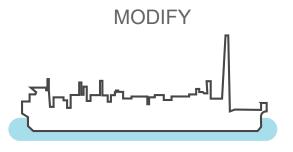


- (1) Balancing emissions associated with market-based office-related emissions
- 2) Aiming for 100% sourcing of green energy by 2030 and considering investments in certified projects to offset against any residual GHG emissions from Scope 1 & 2
- Reduce GHG-intensity of Scope 3- Downstream Leased Assets with 50% by 2030, compared to 2016 as a base year
- Routine flaring of gas is flaring during normal oil production operations in the absence of sufficient facilities or amenable geology to re-inject the produced gas, utilize it on-site, or dispatch it to a market. Applies to GHG emissions from Scope-3 downstream leased assets



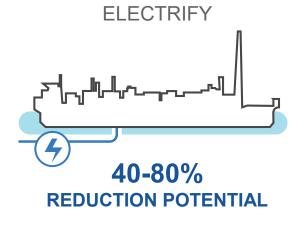
emissionZERO® program roadmap



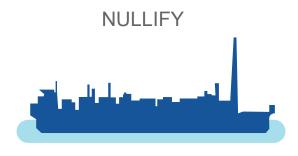


15-40% REDUCTION POTENTIAL

Implement available carbon reduction solutions

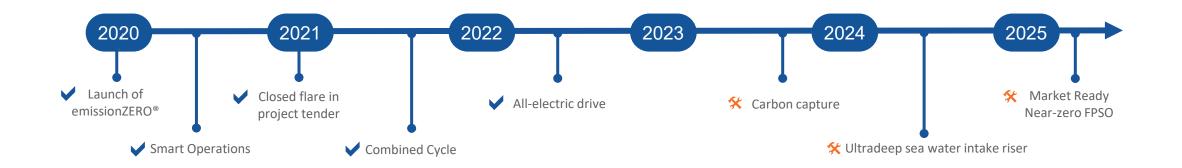


Increase electrification and develop carbon capture technology



80-100% REDUCTION POTENTIAL

Nullify residual emissions and implement new power generation technologies



Provence Grand Large, 25MW floating wind farm



ON TRACK FOR COMMISSIONING

with successful load out of the 3 floaters

1st TENSION LEG FLOATING WIND

each floater will support 8.4MW turbines

~10%¹ OF TOTAL MW CAPACITY

installed worldwide following commissioning



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Floating offshore wind market outlook



AMBITION TO BE A MAJOR PLAYER

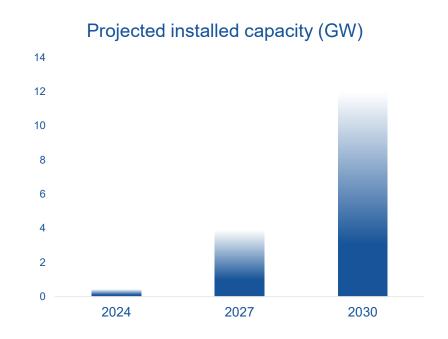
as floating technology provider & leveraging full EPCI capabilities

Key development areas (2023-2030)



SELECTIVE & DISCIPLINED

targeting projects delivering value to all stakeholders



Source: SBM Offshore market intelligence

Positioned for disciplined growth in the energy transition



Building on decades of experience



Energy transition partner reducing customer & company emissions offshore

FLOATING OFFSHORE WIND

DIGITAL SOLUTIONS

AMMONIA & HYDROGEN

CARBON CAPTURE

Financial Highlights





US\$32.2 BILLION

Record Backlog¹



US\$3.2 BILLION

Total project financing secured



GUIDANCE MAINTAINED

Above US\$1 billion EBITDA²
Above US\$2.9 billion revenue²



7% DIVIDEND YIELD³

~US\$200 million paid in May 2023

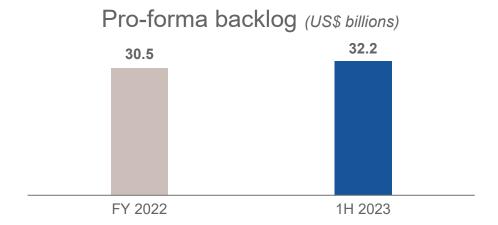
⁽¹⁾ Reflects a pro-forma view of the Company's Directional backlog

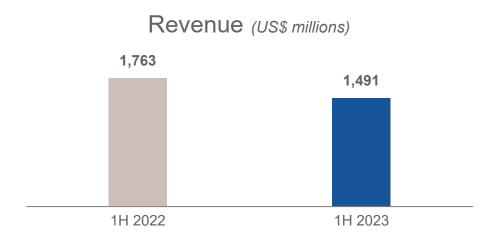
Directional reportin

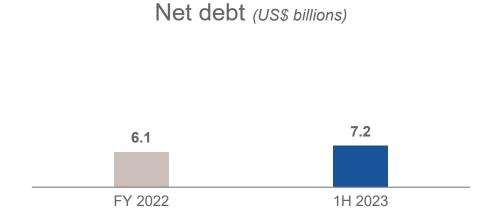
³⁾ Based on 14.66 euros year-end 2022 share price

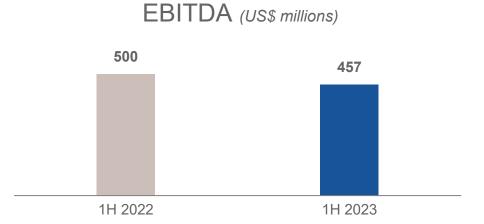
Directional Overview¹











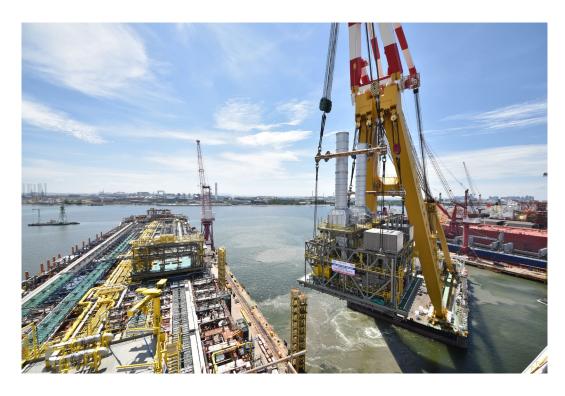
⁽¹⁾ Directional reporting, presented in the Financial Statements under section Operating Segments and Directional Reporting, represents a pro-forma accounting policy, which treats all lease contracts as operating leases and consolidate all co-owned investees related to lease contracts on a proportional basis, based on percentage of ownership. This explanatory note relates to all Directional reporting in this document.

Turnkey Model

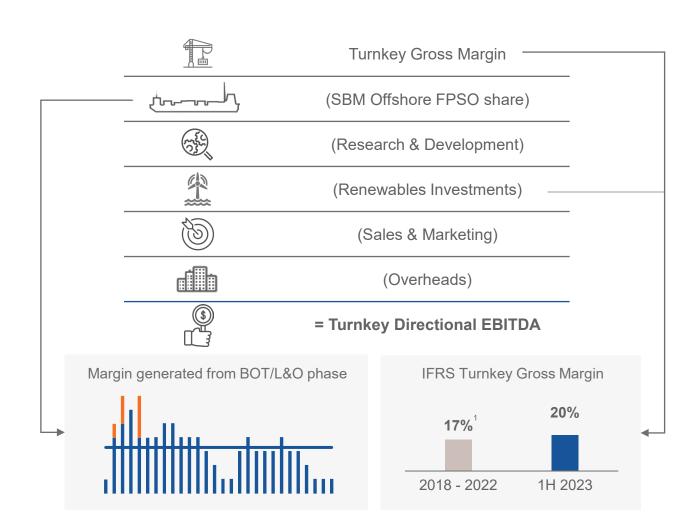


TURNKEY ACTIVITIES





TURNKEY ACCOUNTING



⁽¹⁾ Average IFRS Turnkey Gross Margin from 2018 to 2022

1H 2023 Sources and Uses of Cash and Liquidity Directional, US\$ millions





⁽¹⁾ US\$(24) million 1H23 deferred income deducted from US\$457 million 1H23 EBITDA

Net of IRS Settlement

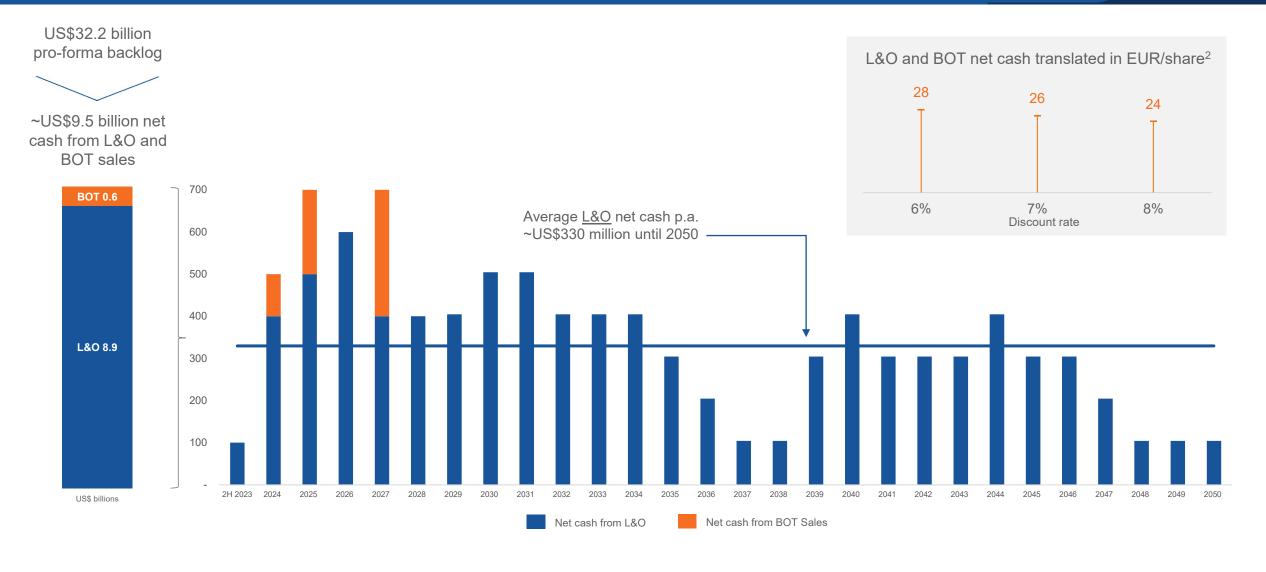
Includes partners' equity ownership acquisition in SBM Nauvata, India

Includes foreign currency impact of US\$(0.4) million

⁵⁾ Includes Supply Chain Financing (SCF)

c. 30 years of net cash flow visibility from L&O and BOT1 Directional, US\$ millions



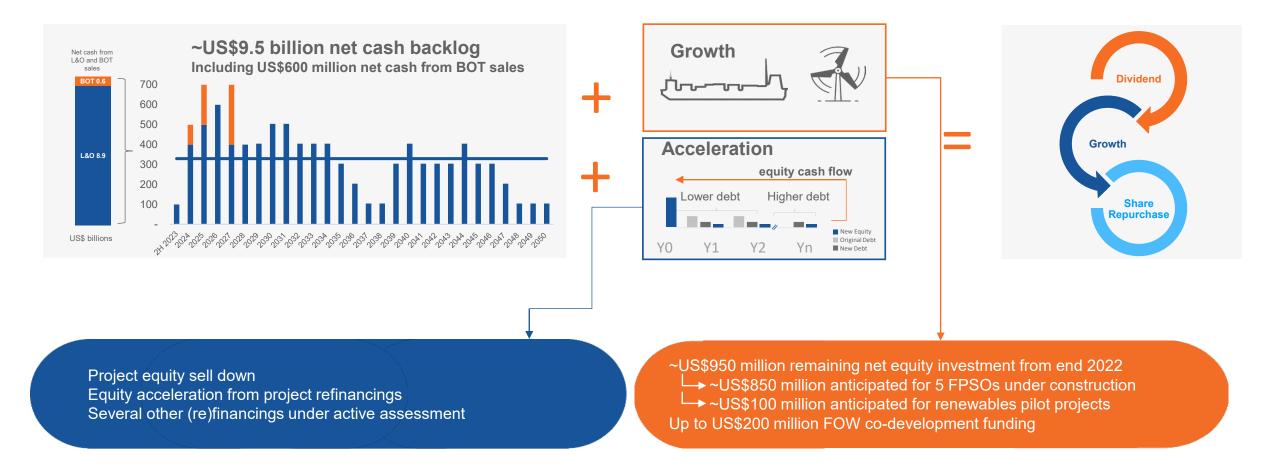


⁽¹⁾ Company estimated pro-forma net cash flow based on a variety of long-term assumptions which are subject to change, including pro-forma Directional backlog, operational expenses, debt redemptions, interests and tax but does not include net equity investment during construction. Refer to pro-forma backlog and borrowings repayment slide in appendix for more details. Rounding applied to nearest hundred million in the L&O and BOT sale net cash flow and then adjustments applied to reconcile with the total net cash.

EUR/share calculation based on Net Present Value of L&O and BOT sales pro-forma net cash flow discounted at rates commonly used by the financial community. Considering 0.92 US\$/EUR exchange rate as of June 30, 2023 and 180,671,305 outstanding shares. Value excludes future awards and potential contract extensions.

Capital Allocation & Shareholder Returns Model US\$ millions





2023 Guidance maintained



DIRECTIONAL EBITDA

Above

1.0 billion US\$

DIRECTIONAL REVENUE

Above

2.9

billion US\$

LEASE & OPERATE

Around

1.9

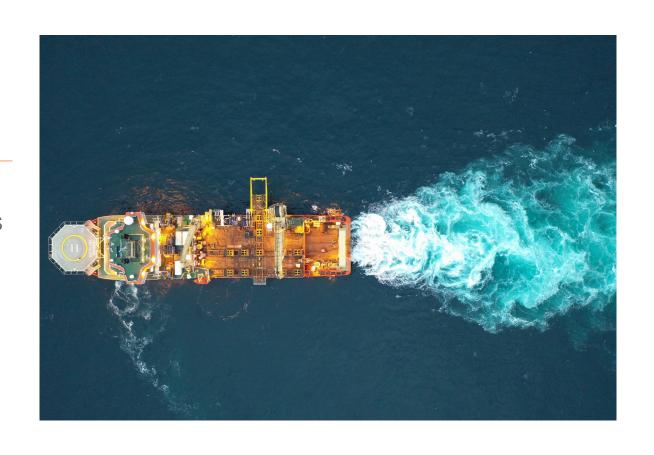
billion US\$

TURNKEY

Above

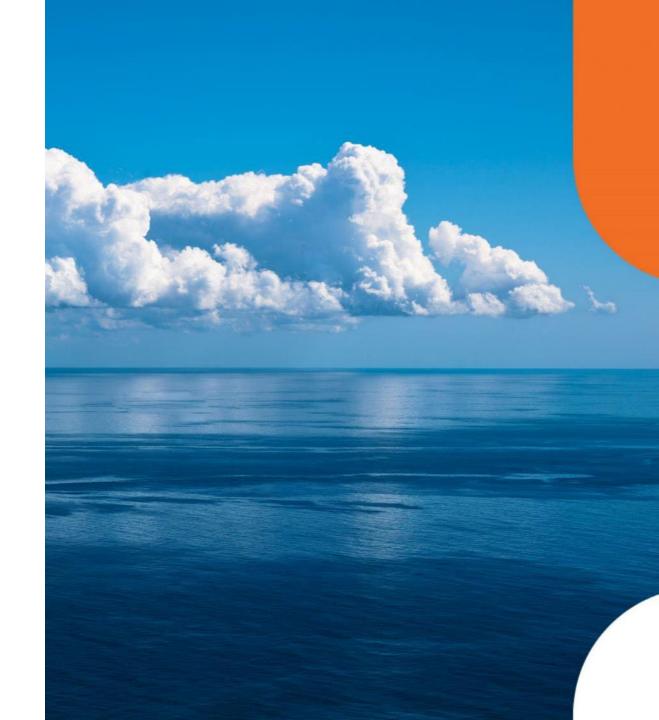
1.0

billion US\$



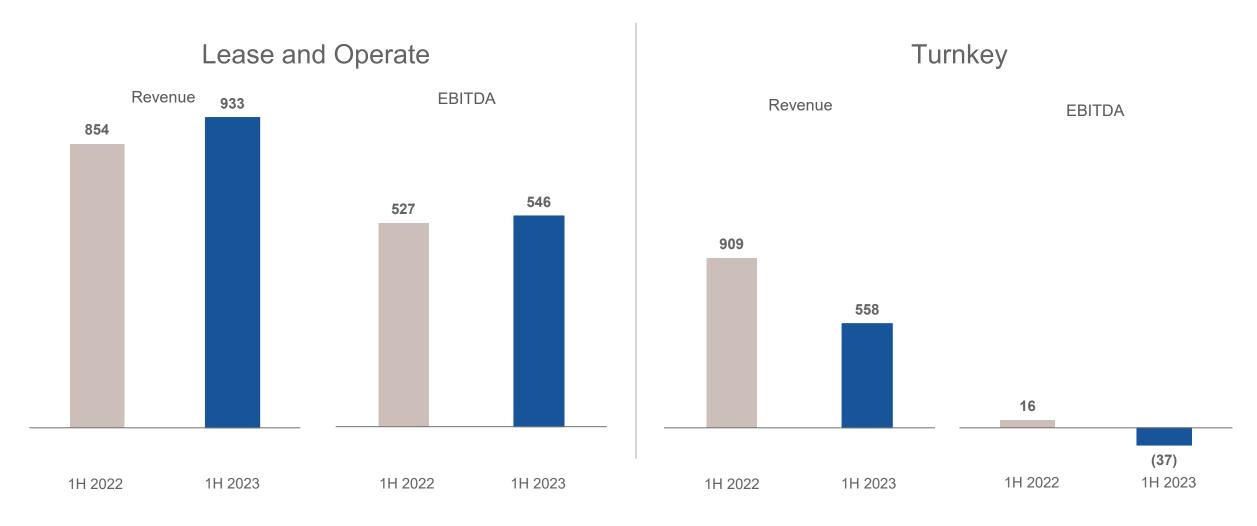
APPENDIX





Financial performance per segment Directional, US\$ millions

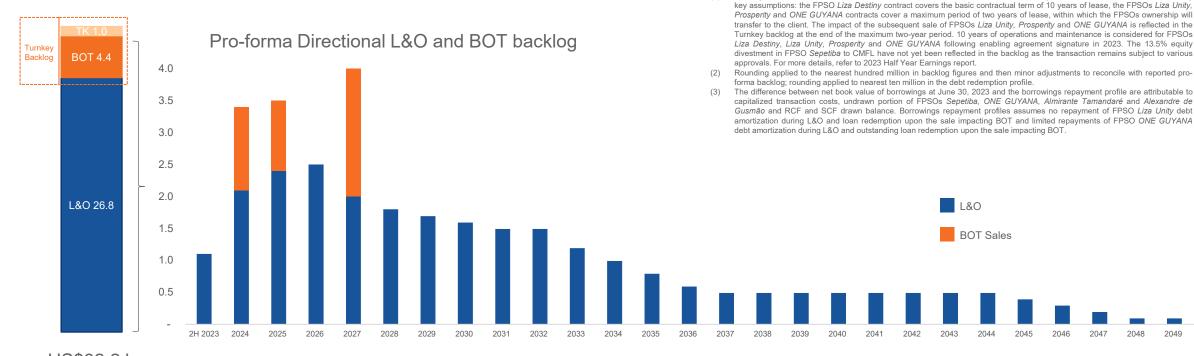




"Other" EBITDA 1H 2022 US\$(43) million vs 1H 2023 US\$(52) million

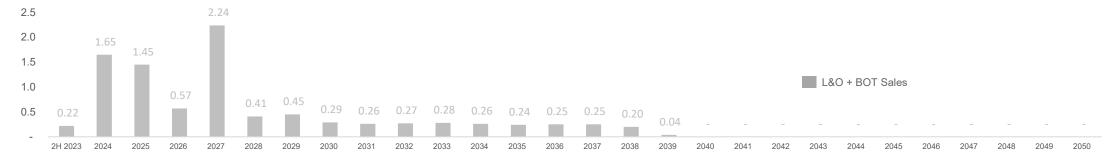
Pro-forma Backlog¹ and borrowings repayment Directional, US\$ billions²





US\$32.2 b Pro-forma backlog

Pro-forma Directional L&O and BOT borrowings repayment profile³



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Backlog is the undiscounted revenue over the firm portion of the contracts. The backlog at Half Year 2023 reflects the following

Group P&L Directional, US\$ millions



Group P&L

| US\$ millions | 1H 2022 | 1H 2023 | Variance |
|--|---------|---------|----------|
| Revenue | 1,763 | 1,491 | (272) |
| Gross Margin | 330 | 318 | (12) |
| Overheads | (102) | (111) | (9) |
| Other operating income / (expense) | 6 | (10) | (17) |
| Net impairment losses on financial and contract assets | 13 | 1 | (12) |
| EBIT | 248 | 198 | (50) |
| Depreciation, amortization and impairment | (252) | (258) | (6) |
| EBITDA | 500 | 457 | (43) |
| Net financing costs | (85) | (125) | (40) |
| Share of profit of equity-accounted investees | 3 | 2 | (1) |
| Income tax expense | (62) | (40) | 22 |
| Net income attributable to shareholders | 103 | 36 | (67) |

Turnkey and Lease and Operate P&L Directional, US\$ millions



Turnkey

| US\$ millions | 1H 2022 | 1H 2023 | Variance |
|---|---------|---------|----------|
| Revenue | 909 | 558 | (351) |
| Gross Margin | 44 | 4 | (40) |
| EBIT | 7 | (47) | (53) |
| Depreciation, amortization and impairment | (9) | (9) | - |
| EBITDA | 16 | (37) | (53) |

Lease and Operate

| US\$ millions | 1H 2022 | 1H 2023 | Variance |
|---|---------|---------|----------|
| Revenue | 854 | 933 | 80 |
| Gross Margin | 286 | 315 | 28 |
| EBIT | 285 | 297 | 12 |
| Depreciation, amortization and impairment | (242) | (249) | (7) |
| EBITDA | 527 | 546 | 19 |

Comments

| R | Revenue | Main contributors to 1H 2023 revenue are the 5 FPSOs under construction and other various projects vs divestments on FPSOs Almirante Tamandaré and Alexandre de Gusmao over 1H 2022 and completion of FPSO Liza Unity in 2022. |
|---|---------|--|
| E | BITDA | Guyanese projects which are 100% owned by the Company contribute to revenue but not EBITDA, impacts from pressure on the global supply chain and the pandemic for certain projects, lower contribution of FPSO <i>Almirante Tamandaré</i> consistent with the commencement of topsides' integration, prior year one-off items. |

Comments

| Vessels In/Out | FPSO <i>Liza Unity</i> joining the fleet and FPSO <i>Capixaba</i> end of lease in 2022. |
|----------------|--|
| EBITDA | FPSO <i>Liza Unity</i> full contribution over 1H 2023 and higher reimbursable scope partly offset by FPSO <i>Capixaba</i> end of lease in 2022 |
| EBITDA Margin | 1H 2023: 58.5% 1H 2022: 61.7% |

Balance Sheet Directional, US\$ millions



Comments on variation

| | | | | Comments on variation |
|---|-------------|-------------|----------|--|
| US\$ millions | 30-Dec-2022 | 30-Jun-2023 | Variance | |
| Property, plant & equipment and Intangibles | 8,196 | 8,909 | 713 | Capitalization of FPSO projects partially offset by depreciation over the period |
| Investment in associates and other financial assets | 300 | 309 | 10 | - |
| Construction contracts | 170 | 206 | 36 | Progress on projects |
| Trade receivables and other assets | 965 | 1,020 | 55 | Increase due to higher turnkey activity and MPF hulls investments partly offset by the collection of upfront payments for FPSO <i>Prosperity</i> |
| Derivatives assets | 524 | 403 | (122) | Decrease due to settlement of some Interest Rate Swap partially offset by improvement in currency hedging instruments Marked-to-Market |
| Cash and cash equivalents | 615 | 381 | (234) | See cash flow statement in the 2023 Half Year Earnings report |
| Total assets | 10,770 | 11,228 | 458 | |
| Total equity | 1,078 | 1,034 | (44) | Increase of currency hedging reserves, net income offset by dividends paid |
| Borrowings and lease liabilities | 6,697 | 7,574 | 877 | Drawdowns on project financing on 5 projects under construction, funding loan related to <i>Cidade de Ilhabela</i> , RCF and SCF, partially offset by amortization of existing project loans |
| Provisions | 644 | 681 | 37 | Local content penalty, warranty provision related to construction of FPSOs and restructuring provision |
| Trade payables and other liabilities | 1,868 | 1,522 | (346) | Lower accrued expenses on ongoing projects and increased payments to suppliers |
| Derivatives liabilities | 217 | 175 | (42) | See derivatives assets |
| Deferred income | 265 | 241 | (24) | Release of deferred income on lease contracts with declining bareboat profile |
| Total equity and liabilities | 10,770 | 11,228 | 458 | |
| | | | | © SRM Offshore 2023. All rights reserved, www.shmoffshore.com 30 |

Lease qualification and consolidation methods as of 30 June 2023, IFRS 10 & 11



| Assets | Lease Contract Type | SBM Share % | Directional | IFRS |
|--------------------------|---------------------|-------------|--------------|--------------------|
| FPSO N'Goma | FL | 50% | Proportional | Equity |
| FPSO Saxi Batuque | FL | 90% | Proportional | Equity |
| FPSO Mondo | FL | 90% | Proportional | Equity |
| FPSO Cidade de Ilhabela | FL | 75% | Proportional | Full consolidation |
| FPSO Cidade de Maricá | FL | 61% | Proportional | Full consolidation |
| FPSO Aseng | FL | 60% | Proportional | Full consolidation |
| FPSO Cidade de Paraty | FL | 63.13% | Proportional | Full consolidation |
| FPSO Cidade de Saquarema | FL | 61% | Proportional | Full consolidation |
| FPSO Kikeh | FL | 49% | Proportional | Equity |
| FPSO Sepetiba | FL | 64.5% | Proportional | Full consolidation |
| FPSO Espirito Santo | FL | 51% | Proportional | Full consolidation |
| FPSO Serpentina | - | 60% | Proportional | Full consolidation |
| FPSO Almirante Tamandaré | FL | 55% | Proportional | Full consolidation |
| FPSO Alexandre de Gusmão | FL | 55% | Proportional | Full consolidation |
| FPSO Capixaba | - | 100% | 100% | Full consolidation |
| Deep Panuke | - | 100% | 100% | Full consolidation |
| Thunder Hawk | OL | 100% | 100% | Full consolidation |
| FPSO Cidade de Anchieta | OL | 100% | 100% | Full consolidation |
| FPSO Liza Destiny | FL | 100% | 100% | Full consolidation |
| FPSO Liza Unity | FL | 100% | 100% | Full consolidation |
| FPSO Prosperity | FL | 100% | 100% | Full consolidation |
| FPSO <i>ONE GUYANA</i> | FL | 100% | 100% | Full consolidation |
| PAENAL Yard | - | 30% | Equity | Equity |
| Normand Installer | - | 49.9% | Equity | Equity |

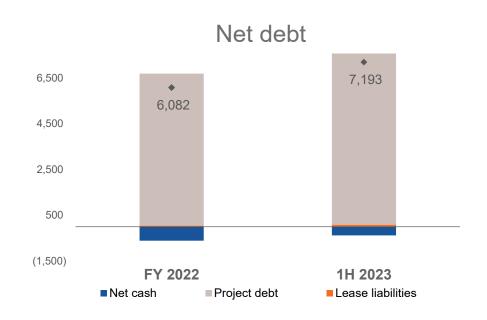
External funding loans and borrowings Directional, US\$ millions



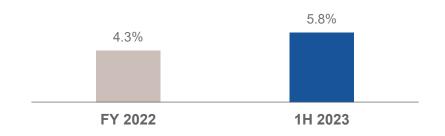
| Net book value as of June 30, 2023 | Full Amount | IFRS | Directional |
|-------------------------------------|-------------|-------|-------------|
| FACILITIES DRAWN | | | |
| FPSO Cidade de Anchieta | 183 | 183 | 183 |
| FPSO Cidade de Ilhabela | 855 | 855 | 669 |
| FPSO N'Goma | 226 | - | 113 |
| Normand Installer | 19 | - | |
| FPSO Cidade de Maricá | 734 | 734 | 448 |
| FPSO Cidade de Saquarema | 871 | 871 | 531 |
| FPSO Liza Destiny | 508 | 508 | 508 |
| FPSO Liza Unity | 1,138 | 1,138 | 1,138 |
| FPSO Sepetiba | 1,453 | 1,453 | 937 |
| FPSO Prosperity | 1,036 | 1,036 | 1,036 |
| FPSO Almirante Tamandaré | 871 | 871 | 479 |
| FPSO One Guyana | 878 | 878 | 878 |
| FPSO Alexandre de Gusmão | 618 | 618 | 340 |
| Revolving Credit Facility and other | 225 | 225 | 225 |
| NET BOOK VALUE | 9,615 | 9,370 | 7,485 |

Group net debt and borrowings Directional, US\$ millions



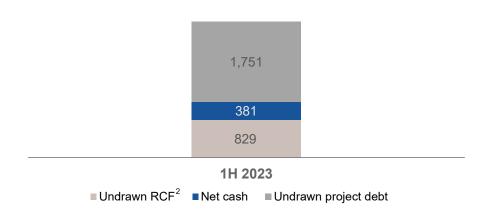


Average cost of debt¹

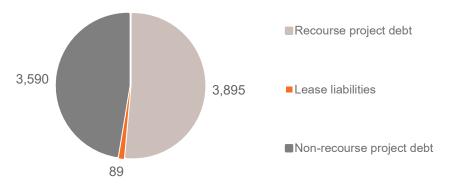


(1) Non-recourse financings(2) Including Supply Chain Financing (SCF)

Undrawn facilities + cash



1H 2023 borrowings and lease liabilities



Revolving Credit Facility Covenants



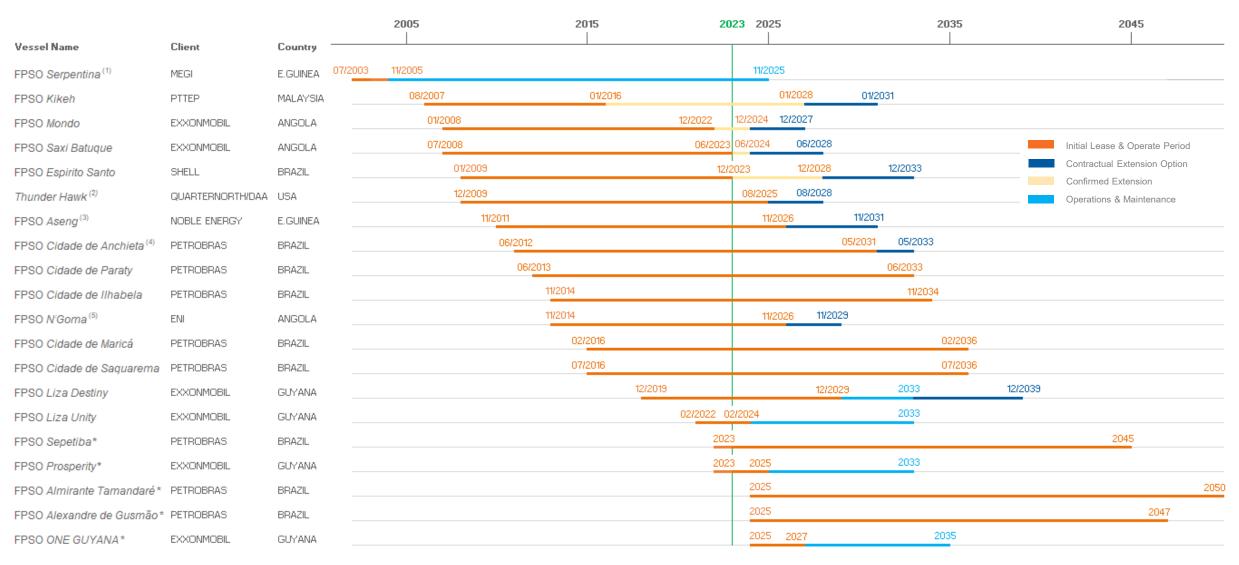
| Key financial covenant | | 1H 2023 | Definition ¹ |
|---------------------------|-------|--------------|--|
| Solvency ratio | > 25% | √ 29% | IFRS Tangible net worth divided by total tangible IFRS assets |
| Interest cover ratio | > 4.0 | √ 4.4 | Directional Underlying EBITDA divided by net interest payable |
| Lease backlog cover ratio | N/A | ✓ US\$ 1.7bn | Represents maximum theoretical lending capacity, calculated as net present value of lease backlog divided by 1.5 |

✓ All covenants are satisfied

⁽¹⁾ Further explanation on definitions and covenant calculations can be found in the Company's 2023 Half Year Earnings report

Lease and Operate portfolio





⁽¹⁾ FPSO Serpentina is owned by the client and is operated by Gepsing – a subsidiary between SBM Offshore (60%) and GEPetrol (40%)

²⁾ Lea

Noble Energy EG Limited is now a wholly-owned indirect subsidiary of Chevron Corporation

⁴⁾ Extension of the contract corresponding to the period of shutdown beyond the initial lease end date

⁵⁾ ENI Angola SpA merged with BP to form a new incorporated Joint Venture in Angola ('Azule Energy')

* Under construction

