



# FULL YEAR RESULTS 2023 February 29, 2024

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## Creating value for all stakeholders



## **ENERGY TRANSITION COMPANY**

# REDUCE COSTS AND EMISSIONS FROM O&G PRODUCTION

# DEVELOP COMPETITIVE LOWER CARBON SOLUTIONS

## **VALUE PLATFORMS**

## **OCEAN INFRASTRUCTURE**



Project Execution



Contractual backlog



Fleet uptime performance



Emission reduction

## **TRANSITION**



Renewable energies



Hydrogen Ammonia



Digital services



## 2023 Highlights





# FINANCIAL PERFORMANCE

US\$1,319 million EBITDA¹

US\$30.3 billion backlog

US\$9.3 billion Net Cash backlog

Cash return US\$220 million



## OCEAN INFRASTRUCTURE

FPSOs *Prosperity* & *Sepetiba* 1st oil
Whiptail FEED award FPSO *Jaguar*10-year O&M Agreement
FPSO *Liza Unity* sale
98.2% fleet uptime<sup>2</sup> & 0.08 TRIFR<sup>3</sup>



## **TRANSITION**

PGL successful installation

Net zero ambitions on track

Emissions reduction progressing

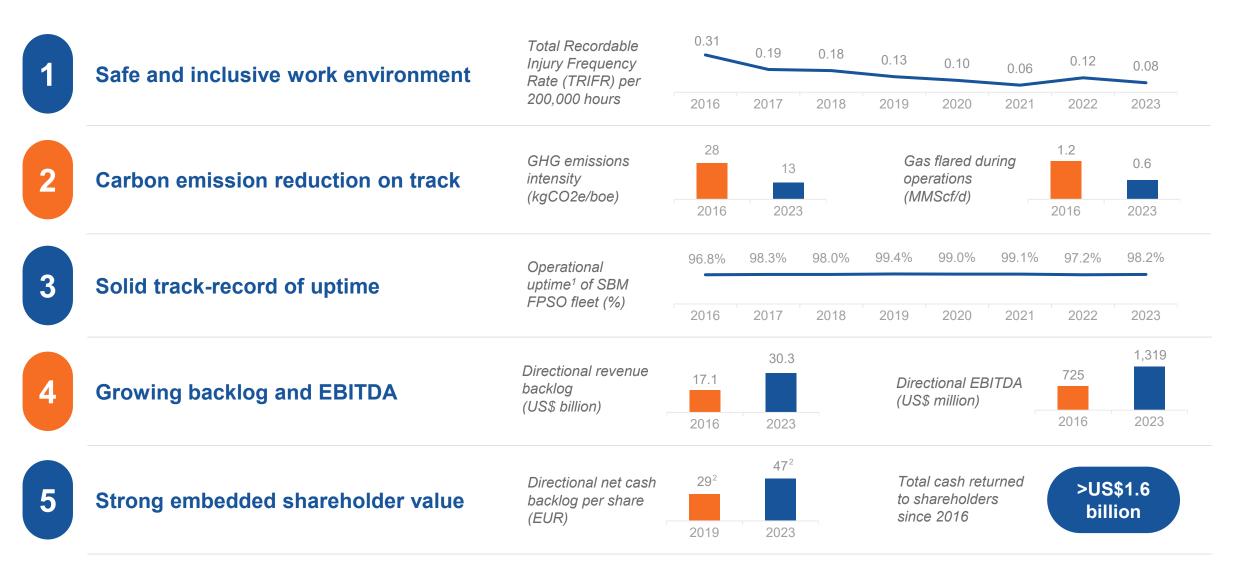
Carbon capture module market ready

Directional reporting

Excluding planned maintenance

## Delivering value through operational and project execution excellence



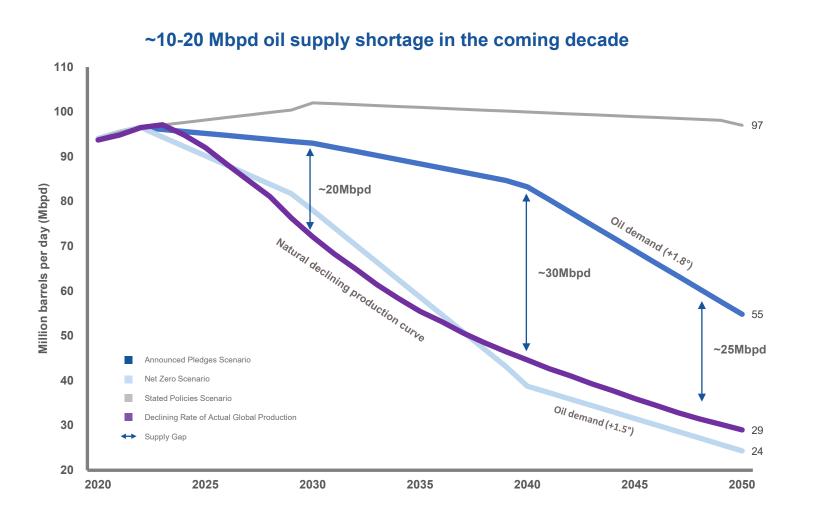


<sup>1)</sup> Excluding planned maintenance

<sup>(2)</sup> Based on US\$6.5B net cash backlog in 2019 and US\$9.3B net cash backlog in 2023 divided by the outstanding number of shared at 31st of December of the respective years

## Deepwater double resilience optimal to address supply gap...





## **OIL & GAS**

Key role to play in the energy transition

#### **CARBON EFFICIENCY**

Low emission intensity production required

#### **COST EFFICIENCY**

Low per barrel break-even prices

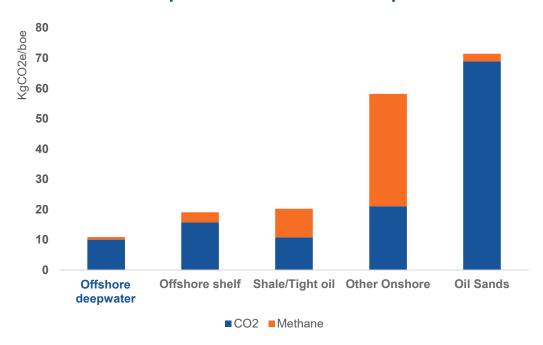
#### STRONG DEEPWATER GROWTH

Forecast to grow 26% by 2030

## ...with FPSOs being the solution of choice



## **Deepwater - lowest GHG footprint**





## DEVELOPING PROFITABLE, FAST-TRACKED AND LOW EMISSIONS PROJECTS



~US\$25-35

Low per barrel breakeven price



~40%

Lower emission intensity than industry average<sup>1</sup>

## Strong FPSO market outlook



#### **SELECTIVE & DISCIPLINED**

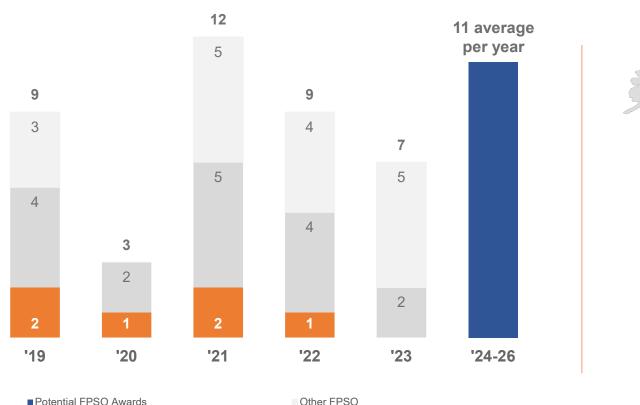
targeting projects delivering value to all stakeholders

#### 6 FPSO CAPACITY

under construction or ~2 wins per year

## 15 PROSPECTS WITHIN TARGET

large and complex FPSOs





■ Large capacity FPSO Awards (120kbopd and above) ■ SBM FPSO Awards

## SBM making the difference - time to market



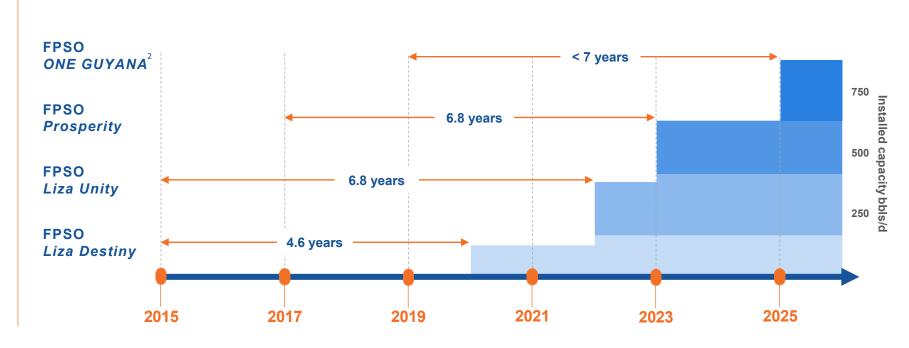


from discovery to first oil<sup>1</sup>

# SBM Offshore fleet 7.9 years Other deepwater 9.4 years

## From discovery to first oil

leading in Guyana



<sup>(1)</sup> Source: Rystad. Field development performance on 41 deepwater projects achieving first oil between 2012 and December 31, 2023, excluding redeployments and revitalizations.

<sup>(2)</sup> Anticipated first oil

## SBM making a difference - flawless start-up



## FROM ENGINEERING TO OPERATIONS

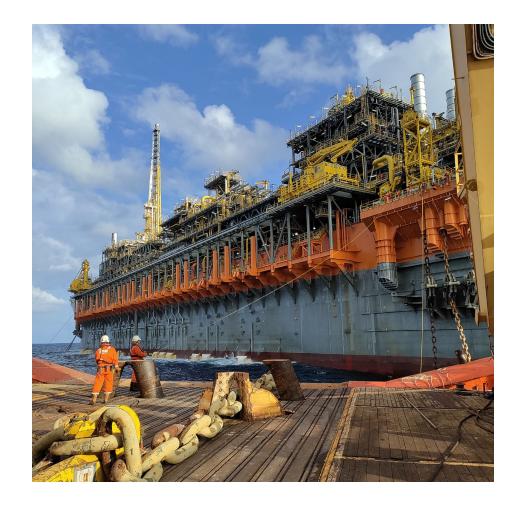
Using our unique know-how through the full lifecycle

## CREATING VALUE THROUGH OPTIMIZED RAMP-UP TIME

Accelerating production and lowering CO<sub>2</sub> intensity

## **FAST4WARD® STANDARDIZATION**

Enhancing start-up certainty through replication



## Major project deliveries





#### FIRST FAST4WARD® DELIVERY IN BRAZIL

successful replication of the model to different markets

#### 7th FPSO IN CURRENT BRAZIL PORTFOLIO

adding nameplate capacity of 180,000 bbls/d ~8-12KgCO2e/boe<sup>1</sup>

## 3rd FPSO IN GUYANA

adding nameplate capacity of 220,000 bbls/d ~8-12KgCO2e/boe¹

## **INCREASED TOTAL PRODUCTION**

to above 645,000 bbls/d installed capacity in Guyana



## De-risked FPSO project portfolio



	Nameplate capacity (bpd)	1 <sup>st</sup> oil date	Percentage of completion
FPSO Almirante Tamandaré	225,000	<b>2025</b> <sup>1</sup>	> 75%
FPSO Alexandre de Gusmão	180,000	2025	> 75%
FPSO <i>ONE GUYANA</i>	250,000	2025	> 50% < 75%

Multi-Purpose Floater #7 – allocated to FPSO *Jaguar* 

Multi-Purpose Floater #8

## **3 FPSOs UNDER CONSTRUCTION**

>70% weighted average portfolio percentage of completion

## **2 MPF HULLS UNDER CONSTRUCTION**

One allocated to FPSO Jaguar



## Operational excellence





## **2M BBLS/D INSTALLED CAPACITY**

~1M barrels per day produced in 2023

## 10-YEAR OMEA AGREEMENT

Adding ~US\$3 billion revenue backlog

## **FPSO LIZA UNITY SALE**

Operations continue under 10-year OMEA agreement

## 98.2% FLEET UPTIME<sup>2</sup>

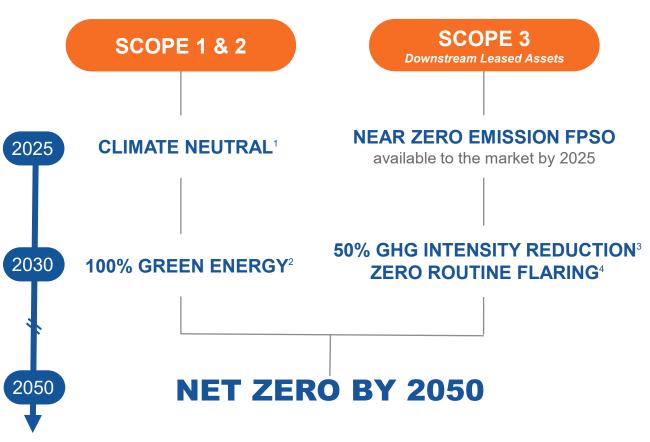
In line with historical levels

#### **RESPONSIBLE DECOMMISSIONING**

Ongoing for Deep Panuke MOPU and FPSO Capixaba

## On track for our Net Zero ambitions







<sup>(2)</sup> Aiming for 100% sourcing of green energy by 2030 and considering investments in certified projects to offset against any residual GHG emissions from Scope 1 & 2

Reduce GHG-intensity of Scope 3 - Downstream Leased Assets by 50% by 2030, compared to 2016 as a base year

<sup>4)</sup> Routine flaring of gas is flaring during normal oil production operations in the absence of sufficient facilities or amenable geology to re-inject the produced gas, utilize it on-site, or dispatch it to a market. Applies to GHG emissions from Scope 3 downstream leased assets



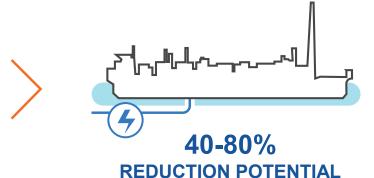
## emissionZERO® program roadmap on track





# 15-40% REDUCTION POTENTIAL

Implement available carbon reduction solutions

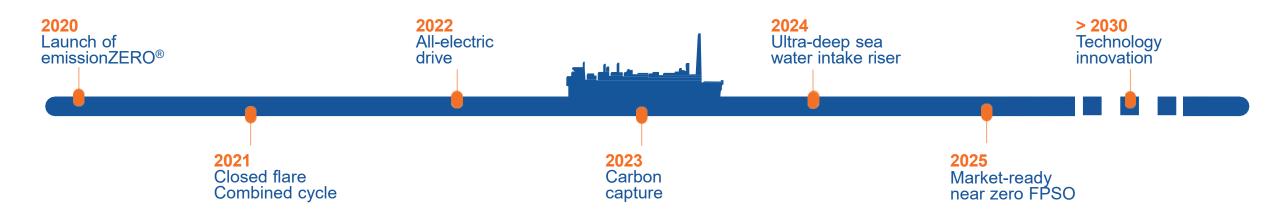


Increase electrification and develop carbon capture technology



# 80-100% REDUCTION POTENTIAL

Nullify residual emissions and implement new power generation technologies



## Modularized carbon capture solution ready for market



#### MHI<sup>1</sup> PARTNERSHIP AGREEMENT

Combining both companies' expertise

## **DNV TECHNOLOGY QUALIFICATION**

Validating contribution to carbon neutrality efforts

## **ONGOING COMMERCIAL ENGAGEMENT**

Engineering and design studies for clients



## Demonstrating our expertise in the offshore wind market



## **FLOATERS INSTALLED**

Tension-leg floater technology mature

## 1st TENSION LEG FLOATING WIND

3 floaters supporting 8.4MW turbines each

~10%¹ OF TOTAL MW CAPACITY

Installed worldwide following commissioning



## Floating offshore wind market shifting to the right



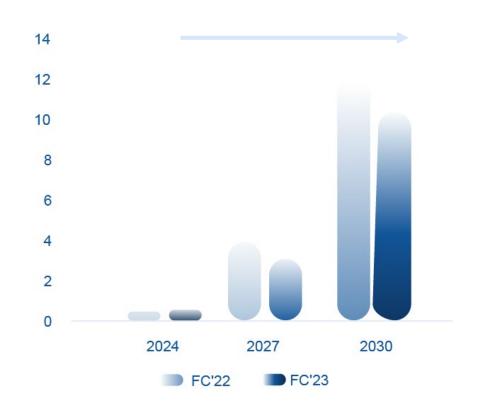
## **DEVELOPMENT AREAS WORLDWIDE (2023-2030)**



#### **INVESTIGATING PARTNERSHIP OPPORTUNITIES**

to facilitate sustainable continued market pursuit

## PROJECTED INSTALLED CAPACITY (GW)<sup>1</sup>



## Positioned for disciplined growth in the energy transition



## BUILDING ON DECADES OF EXPERIENCE



# ENERGY TRANSITION PARTNER REDUCING CLIENT & COMPANY EMISSIONS

- EMISSIONZERO®
- CARBON CAPTURE
- FLOATING OFFSHORE WIND
- AMMONIA & HYDROGEN
- DIGITAL SOLUTIONS

## Recognized sustainable impact



#### **PEOPLE FIRST**



## **EMISSIONS REDUCTION**

Scope 1 & 2
Green Energy
in offices<sup>1</sup>

Scope 3
Flaring intensity
(KgCO2e/boe)

38%

**2016** 28.3

**-15**KgCO2e/boe
2023
13.3

#### **EXTERNAL RECOGNITION**

Ranking<sup>2</sup>:

ESG INDUSTRY TOP RATED

MSCI

Rating: **AA** 

AAA= max, CCC=min



Rating<sup>3</sup>: **B** 

A = max, D = min

**S&P Global** 

Ranking<sup>4</sup>:

**Top 5% Global ESG Score** 

As of January 2024:

<sup>1) 38%</sup> of energy was purchased through green contracts in 2023

<sup>2)</sup> ESG-risk rating 15.3 – 'low risk'

<sup>3)</sup> B is highest possible rating based on non-public answers

In the Energy Equipment & Services industry

## Strategic priorities



Short term
Until 2025

Medium Term Towards 2030 Long term 2030 & beyond

OCEAN INFRASTRUCTURE

**EXCELLENCE IN EXECUTION OF GROWING BACKLOG** 



**TRANSITION** 

ADAPT TO NEW BUSINESS MODELS

**0 Serious Incident Frequency** 

16KG/BOE<sup>1</sup> GHG Intensity

**PROFITABLY ENTER NEW MARKETS** 





**KEY AMBITIONS** 



6 FPSOs UNDER CONSTRUCTION EMISSIONZERO® ORDER INTAKES



New alternative energy orders 50% lower GHG intensity<sup>2</sup>

FPSO + ALTERNATIVE ENERGY ORDER INTAKE NET ZERO 2050

## Financial Highlights





**US\$1.3 BILLION** record Directional EBITDA<sup>1</sup>

Completion of FPSO Liza Unity sale



**US\$30.3 BILLION** backlog<sup>2</sup>

US\$9.3 billion net cash backlog

EUR 47 per share



**US\$3.6 BILLION** financing raised in 2023

Construction portfolio fully financed

New "EPC-based" models



**US\$220 MILLION** cash return to shareholders

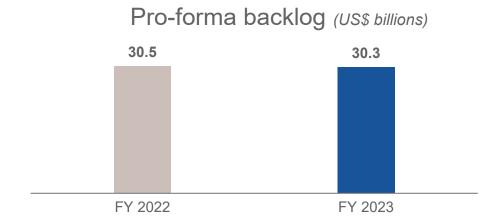
12% increase vs. 2022

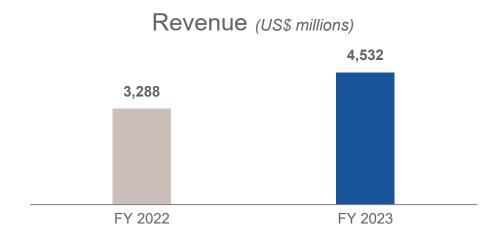
Evolved returns policy

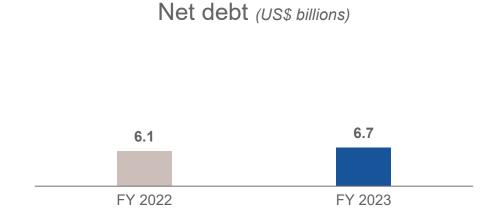
On underlying basis, no underlying restatement was recognized in 2023 Reflects a pro-forma view of the Company's Directional backlog

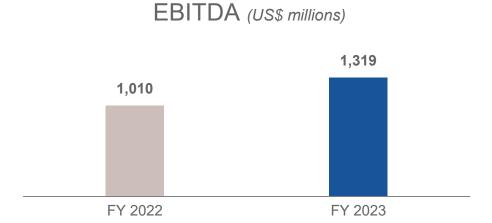
## Directional Overview<sup>1</sup>











<sup>(1)</sup> Directional reporting, presented in the Financial Statements under section 4.3.2 Operating Segments and Directional Reporting, represents a pro-forma accounting policy, which treats all lease contracts as operating leases and consolidate all co-owned investees related to lease contracts on a proportional basis, based on percentage of ownership. This explanatory note relates to all Directional reporting in this document.

## 2023 Sources and Uses of Cash and Liquidity

Directional, US\$ millions





<sup>1)</sup> Refer to 2023 Source and Uses of Cash slide in appendix for more details

<sup>2)</sup> Net of IRS settlement

<sup>3)</sup> Includes partners' equity ownership acquisition in SBM Nauvata, India

<sup>4)</sup> Includes foreign currency impact of US\$(0.4) million

## Well-structured debt enables growth



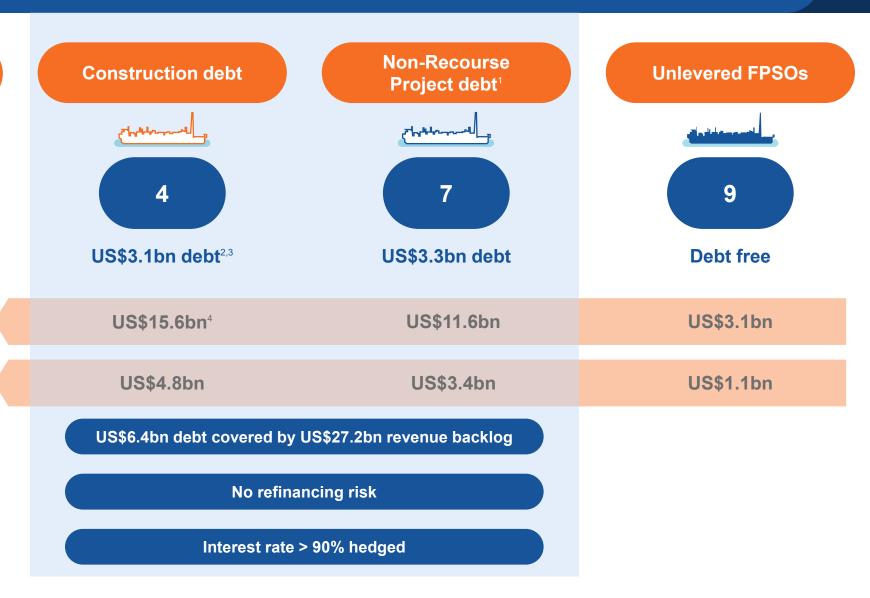
**Corporate debt** 



US\$0.3bn net debt

**US\$30.3bn** backlog

US\$9.3bn net cash⁵ backlog



<sup>1)</sup> Non-Recourse Project debt fully amortizing or bullet repayment from guaranteed purchase proceeds

<sup>2)</sup> Will convert into non-recourse project debt after construction is completed

S) Sepetiba PCG released on February 22, 2024 based on which US\$1.4bn incl. in Construction debt will be reclassified to Non-Recourse Project debt

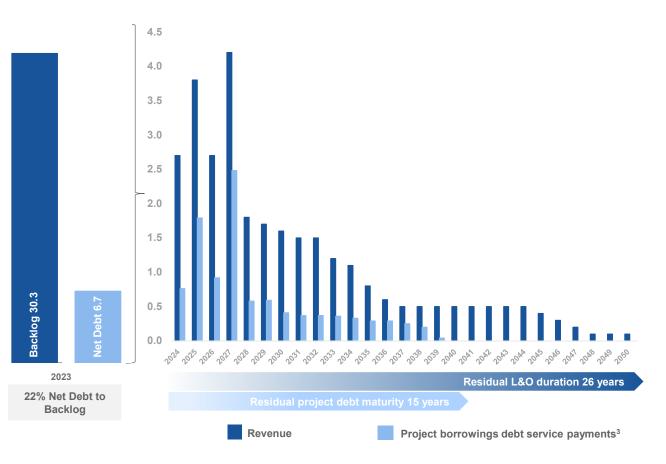
<sup>(4)</sup> Including US\$0.8bn Turnkey Backlog

<sup>(5)</sup> After debt service, tax, and other expenses

# High quality long-term backlog







## **INVESTMENT GRADE PROFILE**

Weighted average IG rated client portfolio & project debt ratings

#### STRONG UNDERLYING PROJECT PORTFOLIO

With low break-even costs

## **INFLATION PROTECTED**

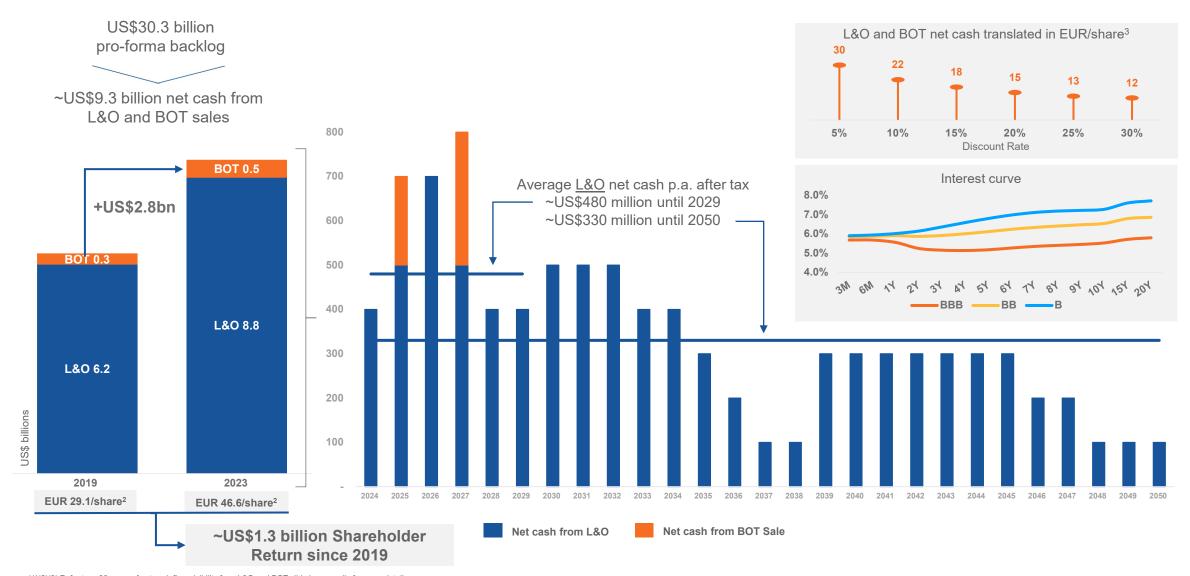
Due to index-linked and inflation-protected revenue

#### LONG TERM FREE CASH FLOW VISIBILITY

Infrastructure-like profile with limited volatility

# Track record delivering & growing cash from backlog<sup>1</sup> Directional, US\$ millions

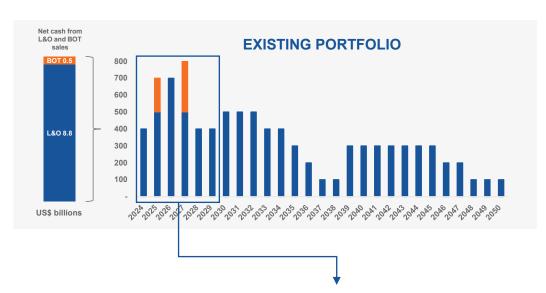




# Capital Allocation & Shareholder Returns Model US\$ millions

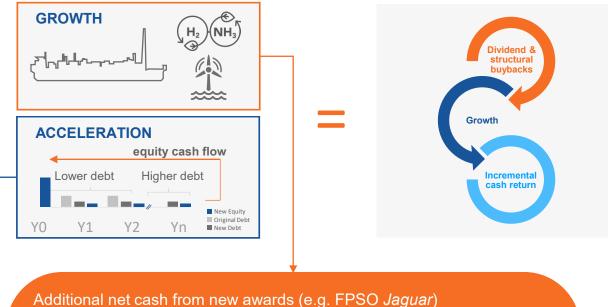
OFFSHORE

## **OCEAN INFRASTRUCTURE**



6 Year Cash flow	Avg. 2024-2029 US\$m	Total US\$m
L&O net Cash Contribution	~480	~2,880
Corporate Overheads <sup>1</sup>	~(75)	~(450)
Net Cash generation	~405	~2,430
Average BOT sales Net Cash		~500
Remaining Net Equity investment		~(550)

#### **TRANSITION**



Additional net cash from new awards (e.g. FPSO *Jaguar*) ~50% future FPSO awards EPC-type model
Reimbursable FEED / EPC model for alternative energies
Renewables pilot program concluded

Project equity sell down
Equity acceleration from project refinancings
Several other (re)financings under active assessment

## Stable and growing cash return to shareholders



## NO CHANGE IN BASIS OF SHAREHOLDER RETURNS POLICY

Commitment to pay stable growing cash return linked to growing backlog

## 12% INCREASE IN CASH RETURN TO US\$220M IN 2024

US\$1.22/share: US\$0.83/share allocated to dividend; US\$0.39/share to buyback1

#### **EUR 65M SHARE BUYBACK**

Shares repurchased will be cancelled

#### CASH RETURN YIELD 9% PER SHARE<sup>2</sup>

Top quartile 6% dividend yield<sup>3</sup>

#### INTENTION TO MAINTAIN MATERIAL DIVIDEND LEVEL

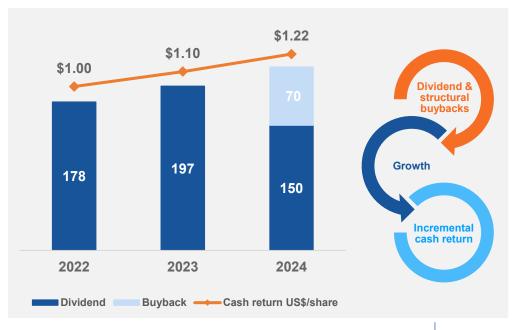
Guiding for a US\$150M base level of dividend component of cash return

#### Shareholder returns policy

The Company's policy is to maintain a stable annual cash return to shareholders which grows over time, with flexibility for the Company to make such cash return in the form of a cash dividend and the repurchase of shares.

Determination of the annual cash return is based on the Company's assessment of its underlying cash flow position.

The Company prioritizes a stable cash distribution to shareholders and funding of growth projects, with the option to apply surplus capital towards incremental cash returns to shareholders.



Based on the number of shares outstanding at December 31, 2023.

Based on market capitalization at December 31, 2023.

<sup>(3)</sup> Based on EURO STOXX50 consisting of Eurozone blue-chip companies.

## 2024 Guidance



DIRECTIONAL EBITDA

Around 1.2

billion US\$

**DIRECTIONAL REVENUE** 

Around

3.5

billion US\$

**LEASE & OPERATE** 

Around

2.2

billion US\$

**TURNKEY** 

Around

1.3

billion US\$



## Before we resume a normal activity





## **GROWING MARKET**

Strong market outlook

## RECOGNIZED COMPETITIVE ADVANTAGE

Through success of Fast4Ward® concept

## SIGNIFICANT SHAREHOLDER RETURNS

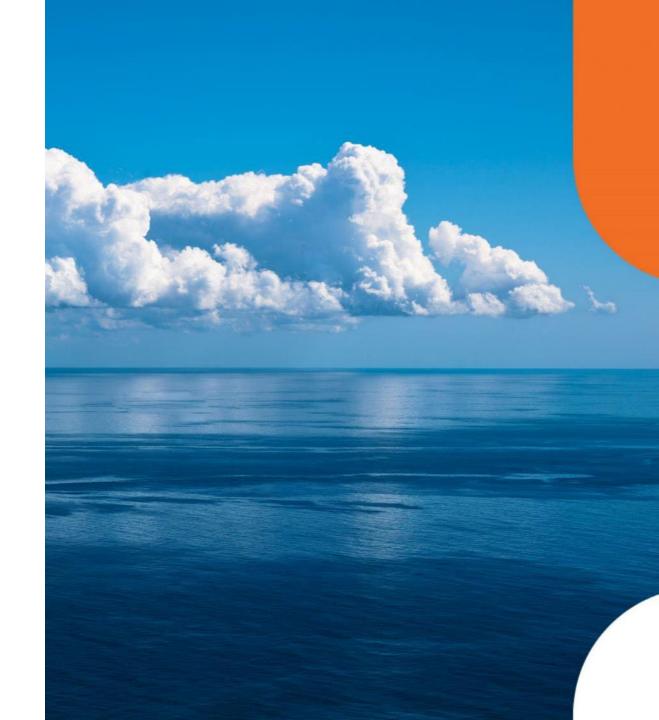
>US\$1.6 billion since 2016

## **SET FOR THE FUTURE**

Strategy and vision aligned with the energy market

# **APPENDIX**

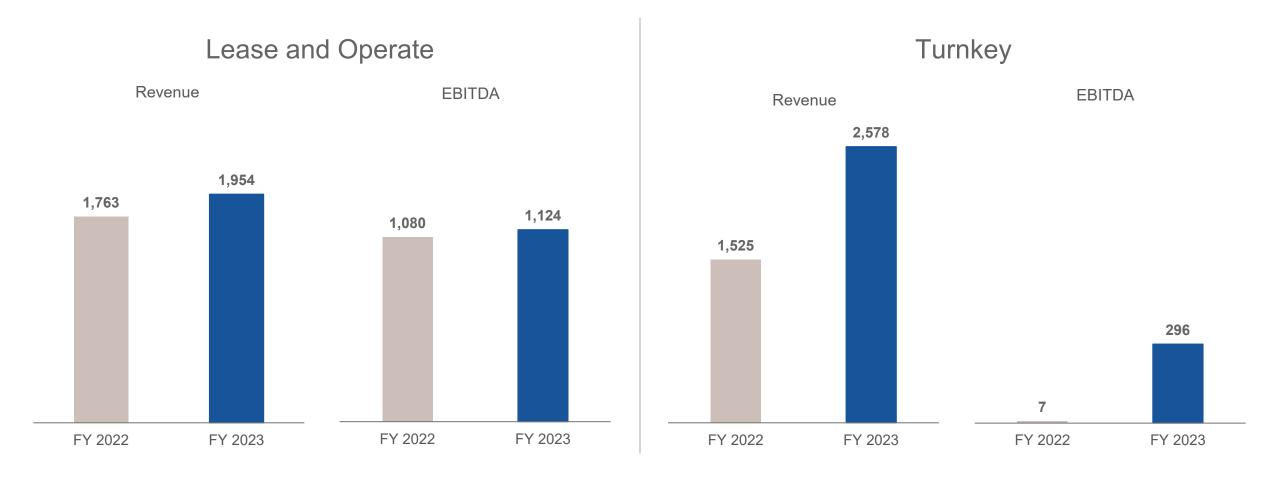




## Financial performance per segment





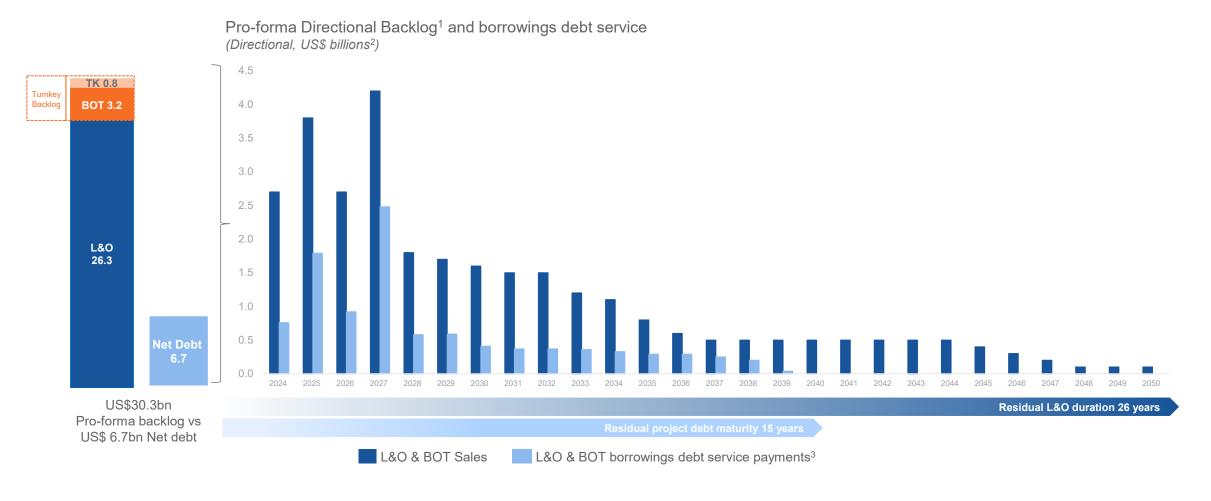


"Other" EBITDA FY 2022 US\$(77) million vs FY 2023 US\$(101) million

## Pro-forma Backlog¹ and borrowings repayment



Directional, US\$ billions



<sup>(1)</sup> Backlog is the undiscounted revenue over the firm portion of the contracts. The backlog at FY 2023 reflects the following key assumptions: the FPSO Liza Destiny contract covers 10 years of lease, the FPSOs Prosperity and ONE GUYANA contracts cover a maximum period of two years of lease after which the FPSO ownership will transfer to the client, 10 years of operations and maintenance is considered for FPSOs Liza Destiny, Liza Unity, Prosperity and ONE GUYANA based on the Operations and Maintenance Enabling Agreement. The impact of the subsequent sale of FPSOs Prosperity and ONE GUYANA is reflected in the Turnkey backlog at the end of the maximum two-year period. For the Whiptail development project, for which the full construction, installation and operations contracts award is subject to necessary government approvals and final work order from the client, the amount included in the pro-forma backlog is limited to the value of the initial limited release of funds to the Company to begin FEED activities and secure a Fast4Ward® hull. The 13.5% equity divestment in FPSO Sepetiba to CMFL has not yet been reflected in the backlog as the transaction remains subject to various approvals. For more details, refer to 2023 Annual Report.

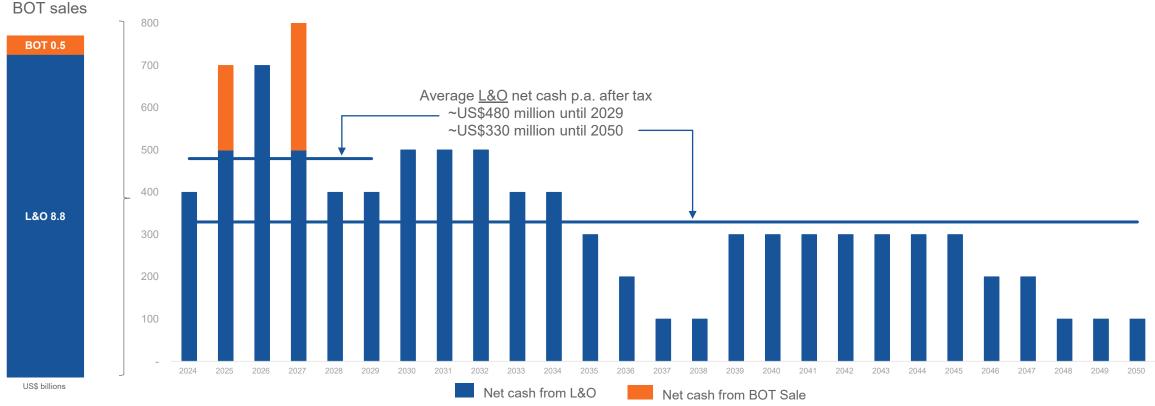
Rounding applied to the nearest hundred million in backlog figures and then minor adjustments to reconcile with reported pro-forma backlog; rounding applied to nearest ten million in the debt redemption profile.
 The difference between net book value of borrowings at December 31, 2023 and the borrowings repayment profile are attributable to capitalized transaction costs, undrawn portion of FPSOs ONE GUYANA, Almirante Tamandaré, Alexandre de Gusmão and other project loan assumptions. Borrowings repayment profiles assumes limited repayments of FPSOs Prosperity and ONE GUYANA debt amortization during L&O and outstanding loan redemption upon the sale impacting BOT.

# c. 30 years of net cash flow visibility from L&O and BOT<sup>1</sup> Directional, US\$ millions



US\$30.3 billion pro-forma backlog

~US\$9.3 billion net cash from L&O and



<sup>(1)</sup> Company estimated pro-forma net cash flow based on a variety of long-term assumptions which are subject to change, including pro-forma Directional backlog, operational expenses, debt redemptions, interests and tax but does not include net equity investment during construction. Refer to the Pro-forma backlog and borrowings repayment slide in the appendix for more details. Rounding applied to nearest hundred million in the L&O and BOT sale net cash flow and then adjustments applied to reconcile with the total net cash.

<sup>(2)</sup> EUR/share calculation based on Net Present Value of L&O and BOT sale pro-forma net cash flow discounted at different rates. Considering 1.105 EUR/US\$ exchange rate and 180,671,305 outstanding shares as of December 31, 2023. Value excludes future awards and potential contract extensions.

<sup>(3)</sup> EUR/share calculation based on net cash backlog of L&O and BOT. Considering 1.105 EUR/US\$ exchange rate and 180,671,305 outstanding shares as of December 31, 2023





## **Group P&L**

US\$ millions	FY 2022	FY 2023	Variance
Revenue	3,288	4,532	1,244
Gross Margin	564	1,062	498
Overheads	(205)	(242)	(37)
Other operating income / (expense)	20	(11)	(31)
Net impairment losses on financial and contract assets	12	(22)	(34)
EBIT	392	788	396
Depreciation, amortization and impairment	(618)	(532)	86
EBITDA	1,010	1,319	309
Net financing costs	(188)	(238)	(50)
Share of profit of equity-accounted investees	0	4	4
Income tax expense	(88)	(30)	58
Net income attributable to shareholders	115	524	409

# Turnkey and Lease and Operate P&L Directional, US\$ millions



#### Turnkey

US\$ millions	FY 2022	FY 2023	Variance
Revenue	1,525	2,578	1,053
Gross Margin	73	394	321
EBIT	(12)	259	271
Depreciation, amortization and impairment	(19)	(37)	(18)
EBITDA	7	296	289

#### Comments

Revenue	Main contributors to FY 2023 revenue are the sale of FPSO <i>Liza Unity</i> in 2023, Whiptail phase 1 vs divestments on FPSOs <i>Almirante Tamandaré</i> and <i>Alexandre de Gusmão in 2022</i>
EBITDA	The sale of FPSO <i>Liza Unity</i> in 2023, impacts from pressure on the global supply chain and the pandemic for certain projects, lower contribution of FPSOs <i>Almirante Tamandaré &amp; Alexandre de Gusmão</i> consistent with the commencement of topsides' integration, prior year one-off items.

## **Lease and Operate**

US\$ millions	FY 2022	FY 2023	Variance
Revenue	1,763	1,954	191
Gross Margin	492	669	177
EBIT	484	633	149
Depreciation, amortization and impairment	(596)	(492)	104
EBITDA	1,080	1,124	44

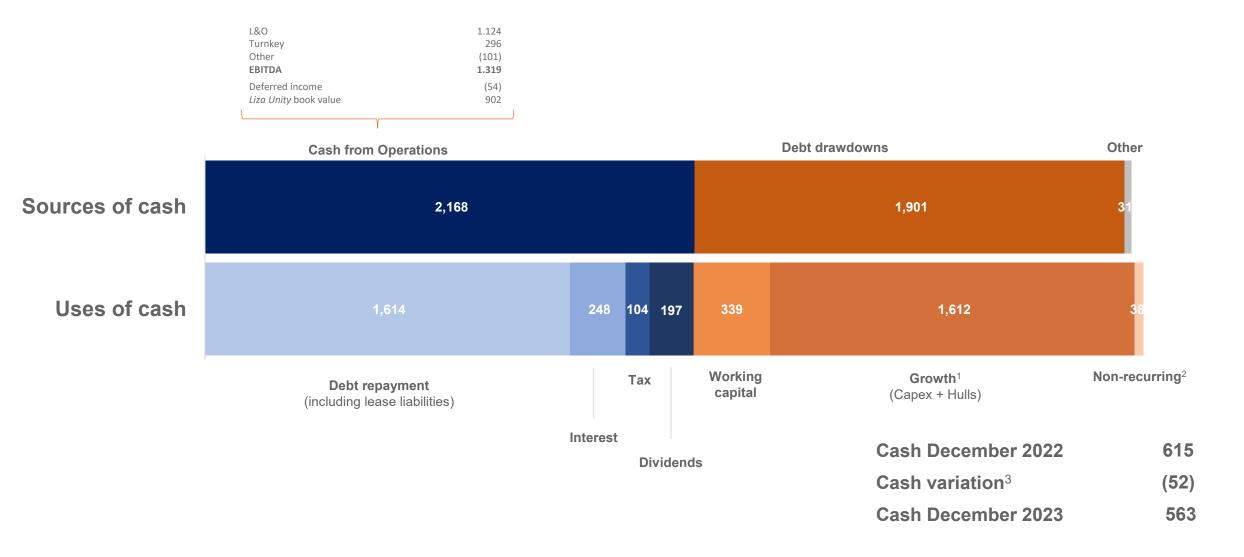
#### Comments

Vessels In/Out	FPSO <i>Prosperity</i> joining and FPSO <i>Liza Unity</i> leaving the fleet in 2023, and FPSO <i>Capixaba</i> end of lease in 2022.
D, A & I	FPSO Cidade de Anchieta impairment, and FPSO Capixaba end of lease in 2022 vs. FPSO Prosperity joining the fleet in 2023.
EBITDA	FPSO <i>Prosperity</i> joining the fleet in 2023 and Region 2 higher reimbursable scope partly offset by FPSO <i>Capixaba</i> end of lease in 2022 and one-off insurance recoveries in prior year.
EBITDA Margin	FY 2023: 57.6% FY 2022: 61.3%

## 2023 Sources and Uses of Cash and Liquidity

Directional, US\$ millions





Includes partners' equity ownership acquisition in SBM Nauvata, India

Includes foreign currency impact of US\$(0.4) million

## **Balance Sheet**

Directional, US\$ millions



#### **Comments on variation**

				Confinents on variation
US\$ millions	31-Dec-2022	31-Dec-2023	Variance	
Property, plant & equipment and Intangibles	8,196	8,515	318	Capitalization of FPSO projects partially offset by depreciation over the period and FPSO <i>Liza Unity</i> Sale
Investment in associates and other financial assets	300	253	(46)	Mainly discount effect on financial receivables
Construction contracts	170	282	112	Progress on projects
Trade receivables and other assets	965	1,275	310	Increase due to higher turnkey activity, MPF hulls investments and deferred taxes
Derivatives assets	524	326	(198)	Decrease due to settlement of some Interest Rate Swap partially offset by improvement in currency hedging instruments Marked-to-Market
Cash and cash equivalents	615	563	(52)	See cash flow statement
Total assets	10,770	11,214	445	
Total equity	1,078	1,448	370	Increase of currency hedging reserves, net income before currency hedging reserves offset by dividends paid
Borrowings and lease liabilities	6,697	7,218	521	Drawdowns on project financing on 4 projects under construction, RCF and RCF for MPF hull financing, partially offset by amortization of existing project loans including FPSO <i>Liza Unity</i> project loan
Provisions	644	682	38	Local content penalty, warranty provision related to construction of FPSOs and restructuring provision
Trade payables and other liabilities	1,868	1,570	(298)	Lower accrued expenses on ongoing projects and increased payments to suppliers
Derivatives liabilities	217	86	(131)	See derivatives assets
Deferred income	265	211	(54)	Release of deferred income on lease contracts with declining bareboat profile
Total equity and liabilities	10,770	11,214	445	© CDM Offstore 2004 All distance and accomplished fish
				© SBM Offshore 2024, All rights reserved, www.sbmoffshore.com 39

# Lease qualification and consolidation methods as of 31 December 2023, IFRS 10 & 11



Assets	Lease Contract Type	SBM Share %	Directional	IFRS
FPSO N'Goma	FL	50%	Proportional	Equity
FPSO Saxi Batuque	FL	90%	Proportional	Equity
FPSO Mondo	FL	90%	Proportional	Equity
FPSO Cidade de Ilhabela	FL	75%	Proportional	Full consolidation
FPSO Cidade de Maricá	FL	61%	Proportional	Full consolidation
FPSO Aseng	FL	60%	Proportional	Full consolidation
FPSO Cidade de Paraty	FL	63.13%	Proportional	Full consolidation
FPSO Cidade de Saquarema	FL	61%	Proportional	Full consolidation
FPSO Kikeh	FL	49%	Proportional	Equity
FPSO Sepetiba	FL	64.5%	Proportional	Full consolidation
FPSO <i>Espirito Santo</i>	FL	51%	Proportional	Full consolidation
FPSO Serpentina	-	60%	Proportional	Full consolidation
FPSO Almirante Tamandaré	FL	55%	Proportional	Full consolidation
FPSO Alexandre de Gusmão	FL	55%	Proportional	Full consolidation
Thunder Hawk	OL	100%	100%	Full consolidation
FPSO Cidade de Anchieta	OL	100%	100%	Full consolidation
FPSO <i>Liza Destiny</i>	FL	100%	100%	Full consolidation
FPSO <i>Prosperity</i>	FL	100%	100%	Full consolidation
FPSO <i>ONE GUYANA</i>	FL	100%	100%	Full consolidation
PAENAL Yard	-	30%	Equity	Equity
Normand Installer	-	49.9%	Equity	Equity

# External funding loans and borrowings Directional, US\$ millions

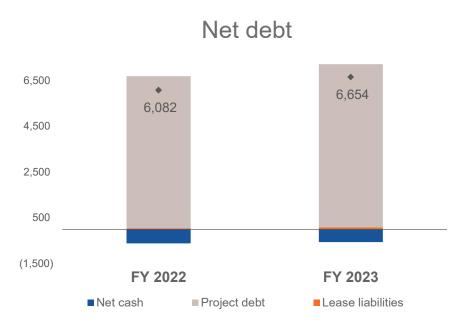


**Directional Full Amount** Net book value as of December 31, 2023 **IFRS FACILITIES DRAWN** 163 163 FPSO Cidade de Anchieta 163 FPSO Cidade de Ilhabela 720 720 540 FPSO N'Goma 190 95 Normand Installer 16 FPSO Cidade de Maricá 672 672 410 FPSO Cidade de Saguarema 820 820 500 FPSO Liza Destiny 474 474 474 1,425 1,425 919 FPSO Sepetiba FPSO Prosperity 1,038 1,038 1,038 FPSO Almirante Tamandaré 911 911 501 FPSO ONE GUYANA 1,073 1,073 1,073 FPSO Alexandre de Gusmão 1,017 1,017 559 Revolving Credit Facility and other 858 858 858 9,378 9,171 **NET BOOK VALUE** 7,131

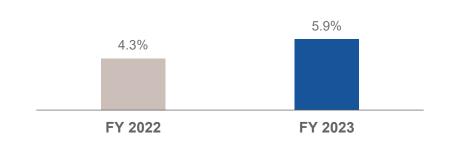
## Group net debt and borrowings

Directional, US\$ millions





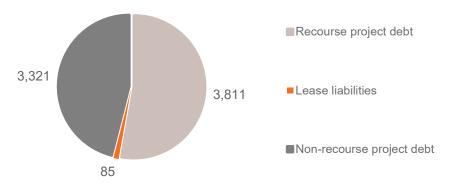
## Average cost of debt<sup>1</sup>



## Undrawn facilities + cash



## FY 2023 borrowings and lease liabilities



## **Revolving Credit Facility Covenants**



Key financial covenant		FY 2023	Definition <sup>1</sup>
Solvency ratio	> 25%	<b>√</b> 29.9%	IFRS Tangible net worth divided by total tangible IFRS assets
Interest cover ratio	> 4.0	<b>√</b> 6.9	Directional Underlying EBITDA divided by net interest payable
Lease backlog cover ratio	N/A	✓ US\$1.9bn	Represents maximum theoretical lending capacity, calculated as net present value of lease backlog divided by 1.5 and taking into account Other Borrowing Base Debt

**✓** All covenants are satisfied

## **Turnkey Model**



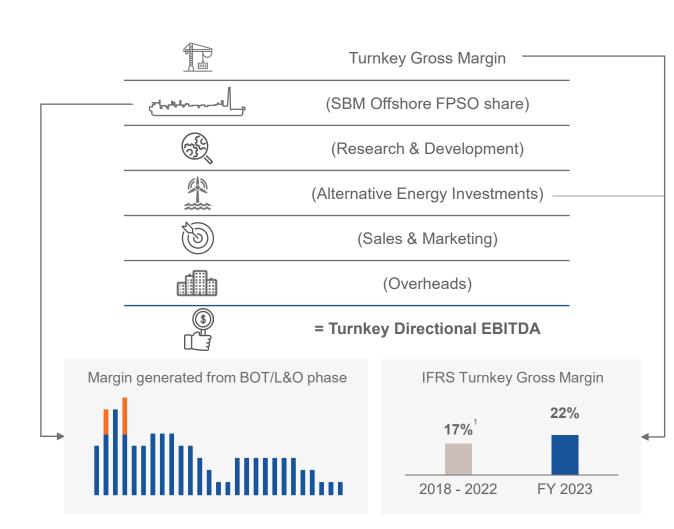
## **TURNKEY ACTIVITIES**





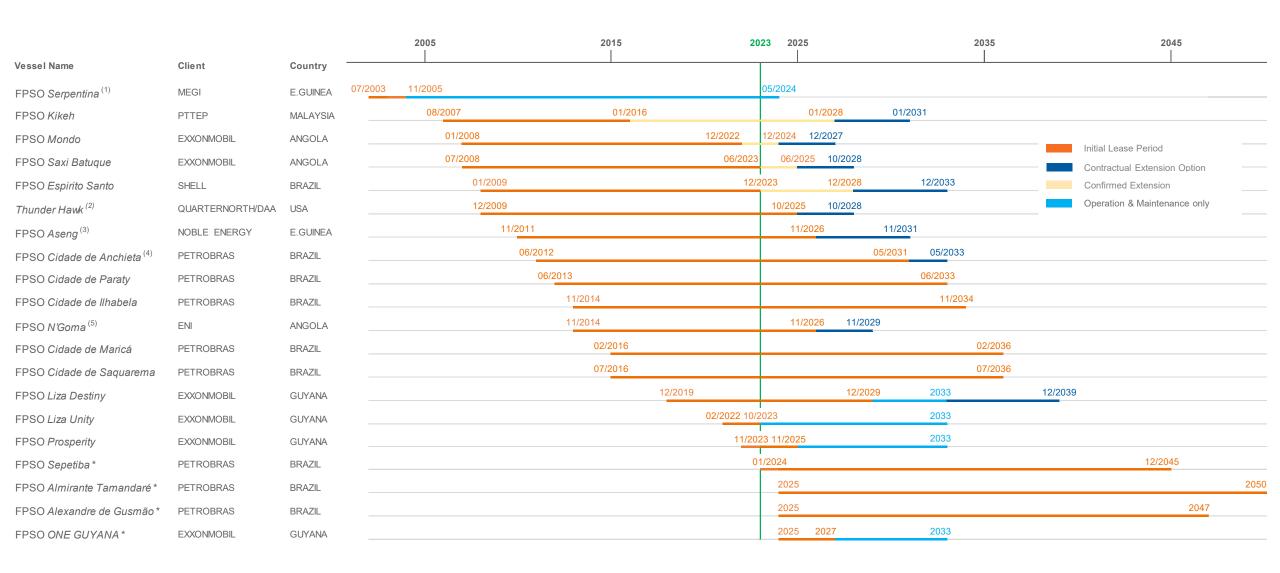


## **TURNKEY ACCOUNTING**



## Lease and Operate portfolio





<sup>1)</sup> FPSO Serpentina is owned by the client and is operated by Gepsing – a subsidiary between SBM Offshore (60%) and GEPetrol (40%)

ENI Angola SpA me
 Under construction

<sup>(2)</sup> Lease only

<sup>3)</sup> Noble Energy EG Limited is now a wholly-owned indirect subsidiary of Chevron Corporation

<sup>4)</sup> Extension of the contract corresponding to the period of shutdown beyond the initial lease end date

<sup>5)</sup> ENI Angola SpA merged with BP to form a new Incorporated Joint Venture in Angola ('Azule Energy')

